



— BUREAU OF —  
RECLAMATION

# Looking Back at 118 Years of Progress, Projects, and People

A History of the Bureau of Reclamation  
October 7, 2020

# President Theodore Roosevelt

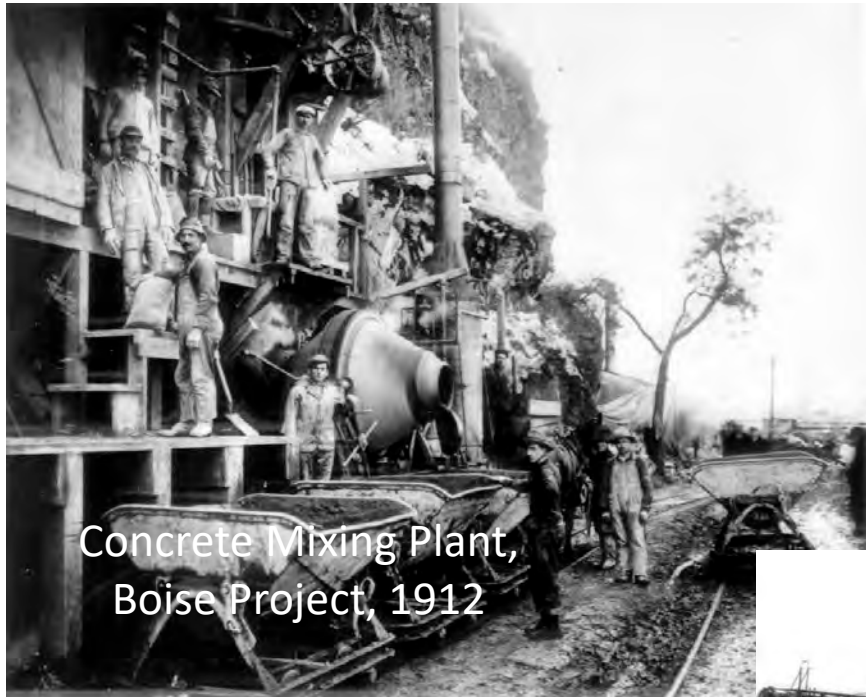
26<sup>th</sup> President 1901-1909



Theodore Roosevelt Dam dedication  
March 18, 1911



# Early Construction on Reclamation Projects



Concrete Mixing Plant,  
Boise Project, 1912



Steam Shovel,  
Lower Yellowstone, 1908



Dredge operations, Yakima Project, 1910



# Western Settlement and Agriculture



Carlsbad, New Mexico, 1905



Homestead, Minidoka Project, 1905



North Platte Project, 1909



# The Reclamation Act

June 17, 1902, President Theodore Roosevelt signed the Reclamation Act.

- The Reclamation Act provided:
  - A Reclamation Fund
    - Public land sales revenues
  - Secretary of the Interior to construct projects
  - Beneficiaries would repay construction costs in 10 years
    - Quickly proven unrealistic and changed to 20 years, then 40 years, then longer
  - Acreage limitation of 160 acres
  - Residency requirement
  - Recognized state and territorial water laws
  - Directed that the Secretary of the Interior must operate within that law

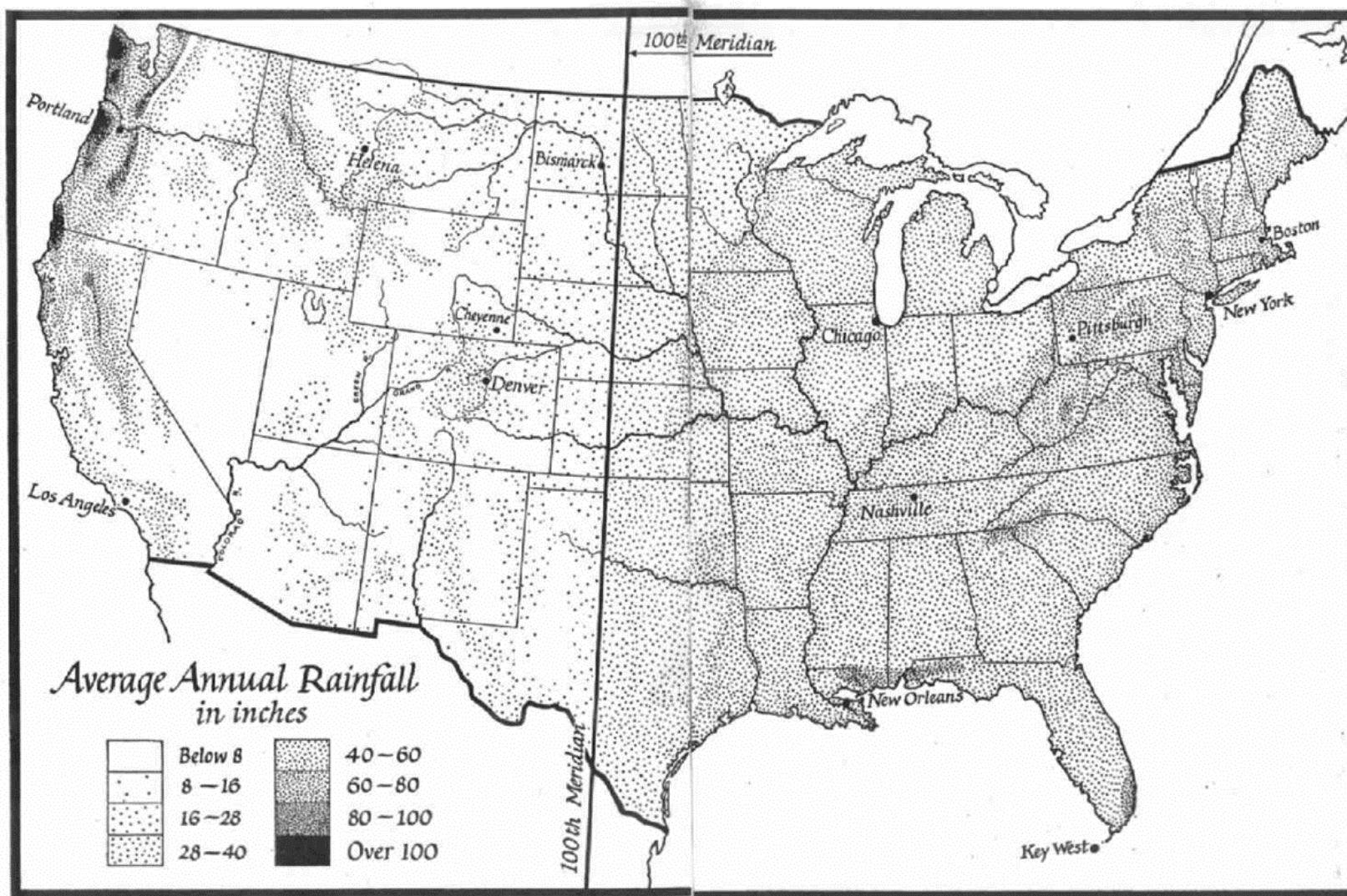


# To Settle the American West

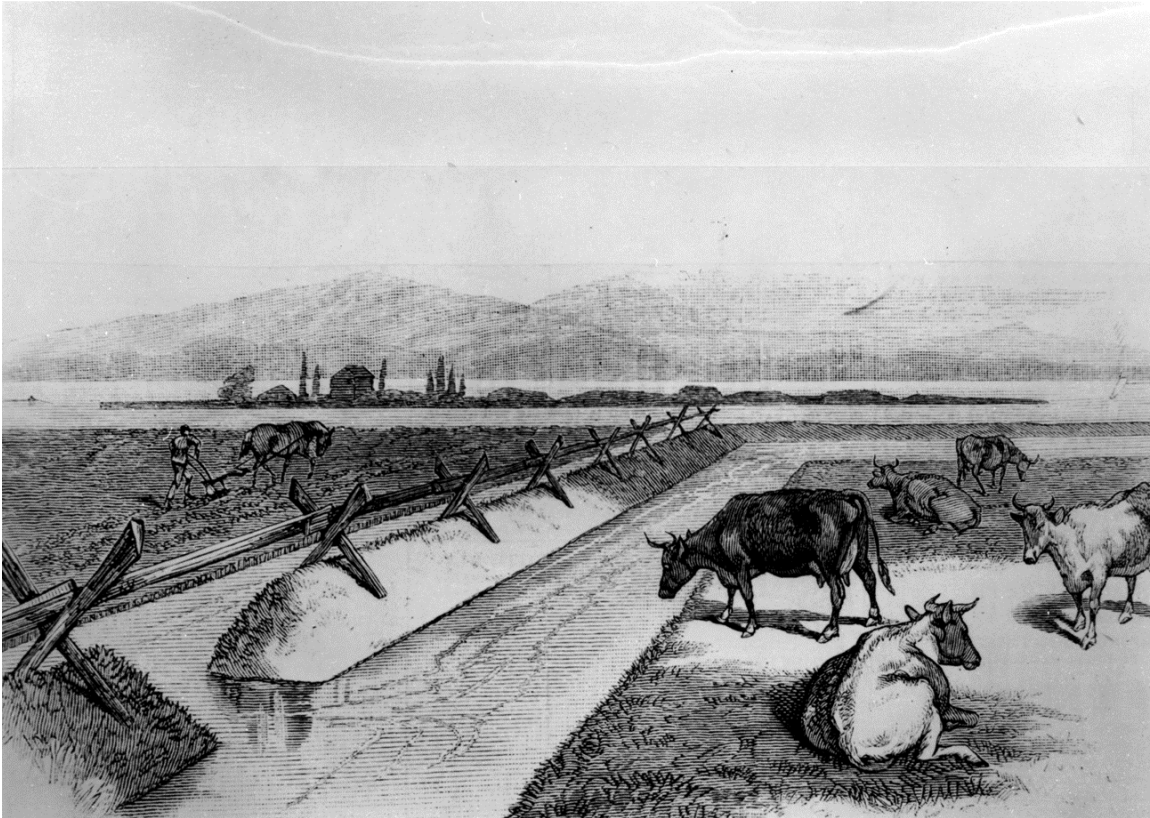
- Similar to previous congressional efforts
- Earlier acts placed the burden of improving lands on settlers
  - 1862 Homestead Act
  - 1877 Desert Lands Act
  - 1894 Carey Act
- Reclamation Act placed the Federal Government in the central role
  - Construction of irrigation Facilities
  - Federal Government became a major player in western water issues



# Dividing Line between Arid and Humid Regions



# 19<sup>th</sup> Century Irrigation





# Creation of Reclamation

- Frontier recognized as closed in 1890
  - West still sparsely populated
  - Arid West required water development
    - Irrigation
    - Municipal and industrial
- Strong political pressures in the West promoted Federal irrigation
  - Politicians
  - Farmers
  - Developers
  - Railroads



# Ideals Shaping the Reclamation Act

- Western settlement would act as a “safety valve” to ease urban tensions in the East . . .
  - Immigration from southern and eastern Europe
  - Labor and class turmoil



19<sup>th</sup> Century Immigrants Arriving



Pullman Strike 1894



# Ideals Shaping the Reclamation Act ...

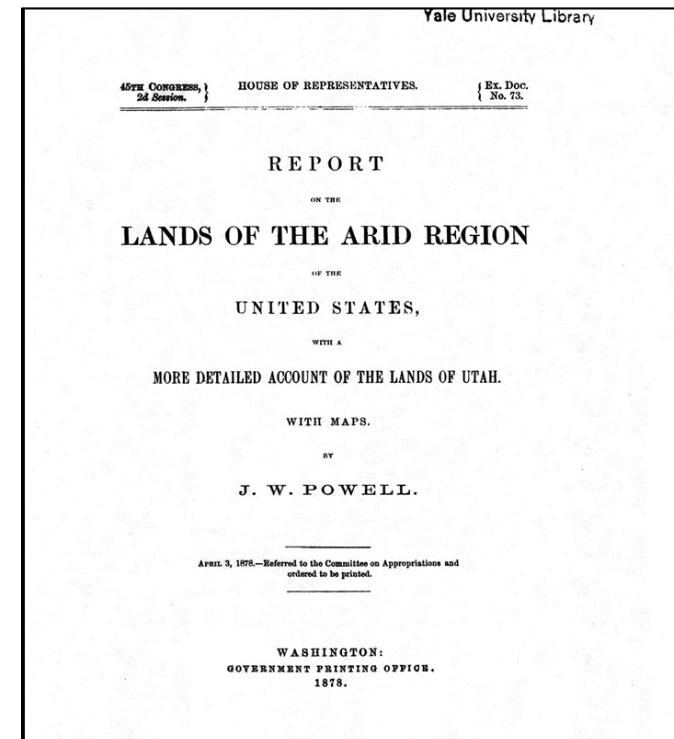
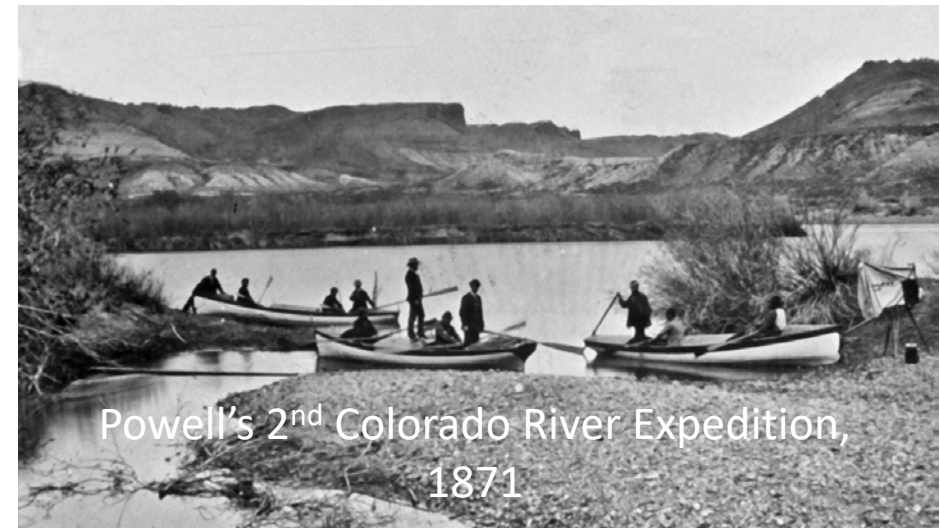
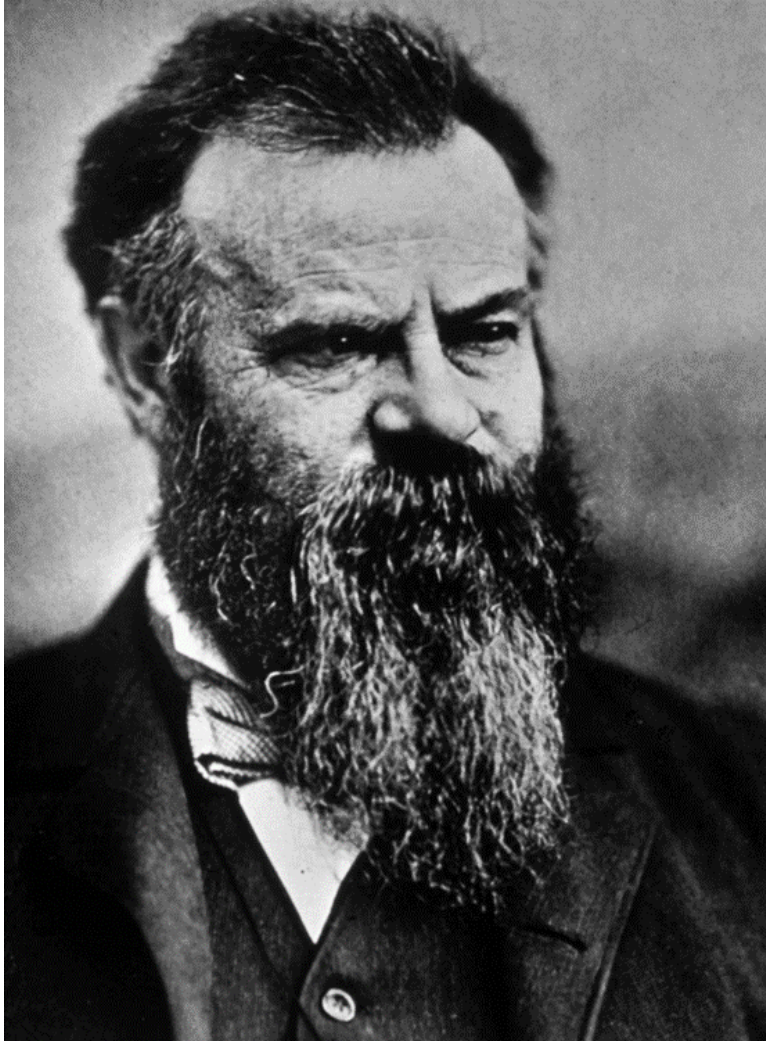
- Foster homemaking in the American West
- Jeffersonian Ideal: Independent farmers strengthen American democracy (Yeoman Farmer)

## THE YEOMAN FARMER

- Jefferson believed passionately in the power of the yeoman farmer, the ideal incarnation of Jeffersonian self-reliance.
- He felt that people were innately good, and that a government could bring out the best in its people, transforming them into responsible citizens, if it gave them the land and mechanical resources to build lives for themselves without the need for further assistance.



# John Wesley Powell

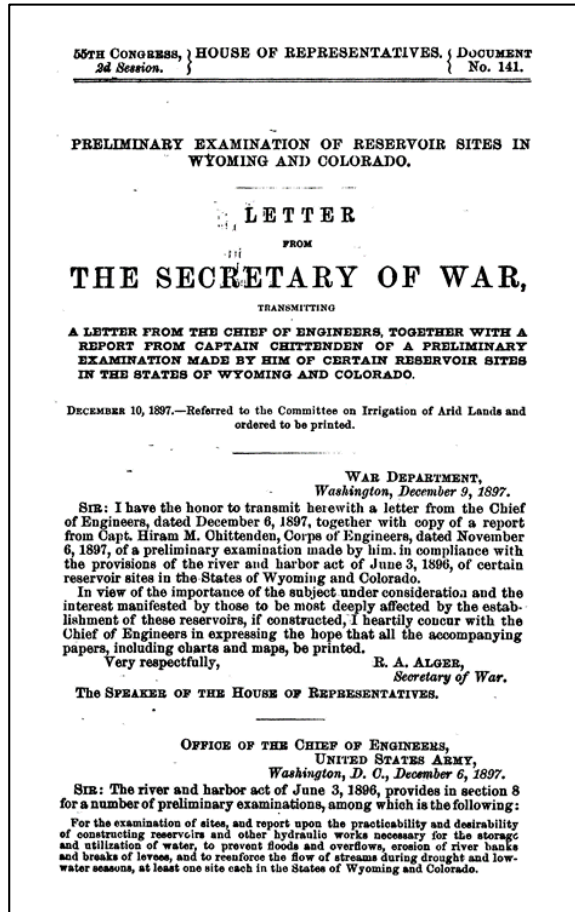


# Powell Survey

- Powell survey ended in 1893
- Criticized for removing large areas of land for settlement
- Disagreed with Congress' overoptimistic vision of water development
- Other mitigating factors:
  - United States suffering economic depression
- USGS continued studies; became foundation for Reclamation project



# Captain Hiram M. Chittenden, US Army Corps of Engineers



# Chittenden Report, 1897

- Examined reservoir sites in Wyoming and Colorado
- Proposed Government construction of dams for irrigation purposes
- Argued this type of work was government responsibility
- Congress never acted on recommendations



# Western Political Growth, 1890s-1900s

10 territories achieved statehood: Washington, North and South Dakota, Montana, and Wyoming (1888); Idaho (1890); Utah (1896); Oklahoma (1907); Arizona and New Mexico (1912)

Although sparsely populated, the West becomes a force in the U.S. Senate

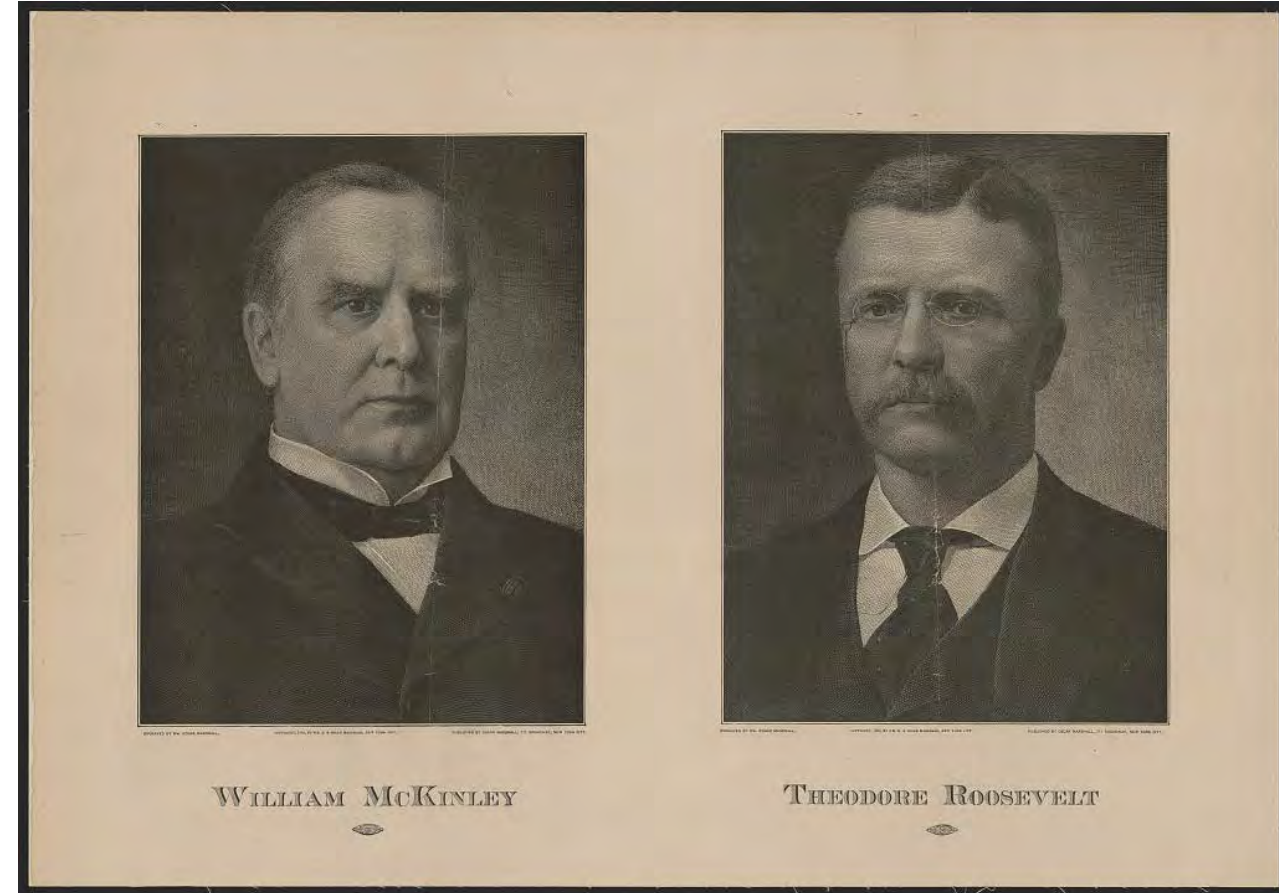
- Powerful voice for irrigation development
- Irrigation cause in national spotlight



# Circumstances Leading to the Reclamation Act

Assassination of President William McKinley, 1901

- Theodore Roosevelt becomes President
- Roosevelt's avid support for western irrigation
- Presidential influence to garner votes for passage



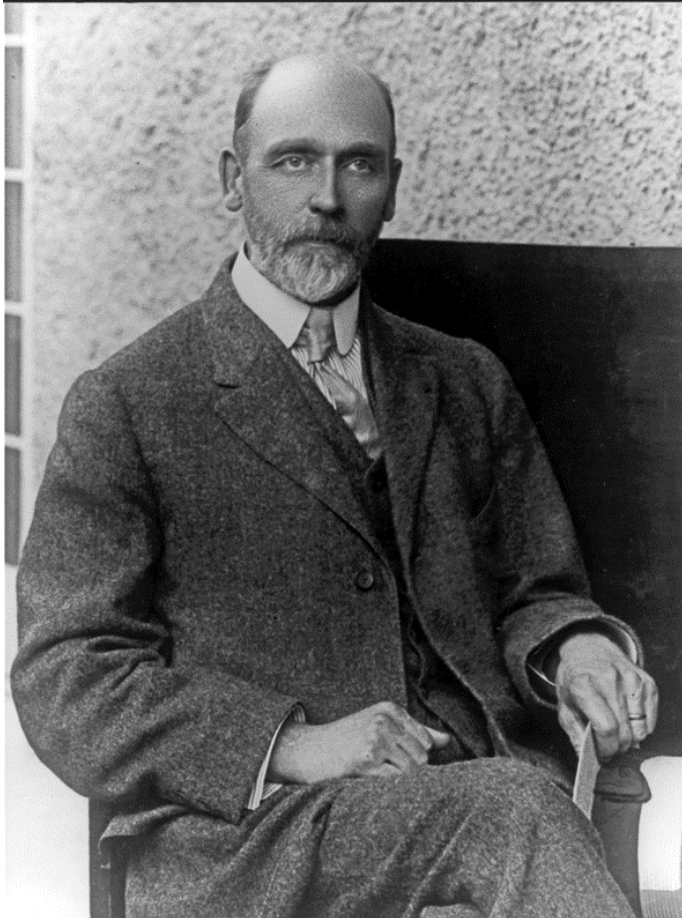
# Charles Doolittle Walcott, USGS

## Director 1894-1907

- Secretary established the U.S. Reclamation Service (USRS)
- Reclamation Service became independent agency within Interior in 1907



# Frederick H. Newell, First Director of the U.S. Reclamation Service



- Initially under the direction of the U.S. Geological Society
  - Became an independent agency in 1907
- 1904-1907 Engineers worked out of state offices
  - Project engineers worked out construction camps
  - 1907 Position of District Engineer developed; oversaw geographical Areas
- 1914: Office of the Chief Engineer opened in Denver
  - Directed all construction activities



# First Five Projects Authorized



L-Line Canal, Newlands Project, 1905



Interstate Canal, North Platte Project, 1907



Theodore Roosevelt Dam Site, 1904



Tunnel excavation,  
Uncompahgre Project, 1907



Highway construction,  
Milk River Project, 1914



# Reclamation Activities Heat Up

USRS immediately had to face several issues.

- Politics became involved
  - Every Reclamation state wanted Reclamation projects
  - Local and national political pressure was applied
- Many projects quickly approved
- Several early projects later abandoned – not viable
- 1903-1907 – 23 projects approved by the Secretary of the Interior
- 1907 – Reclamation had 6,500 employees
- 1907-1918 – Only 3 projects approved
- 1918 – Reclamation had about 5,300 employees



# Reclamation Town Sites



Tourist Park, Newell, South Dakota, 1922



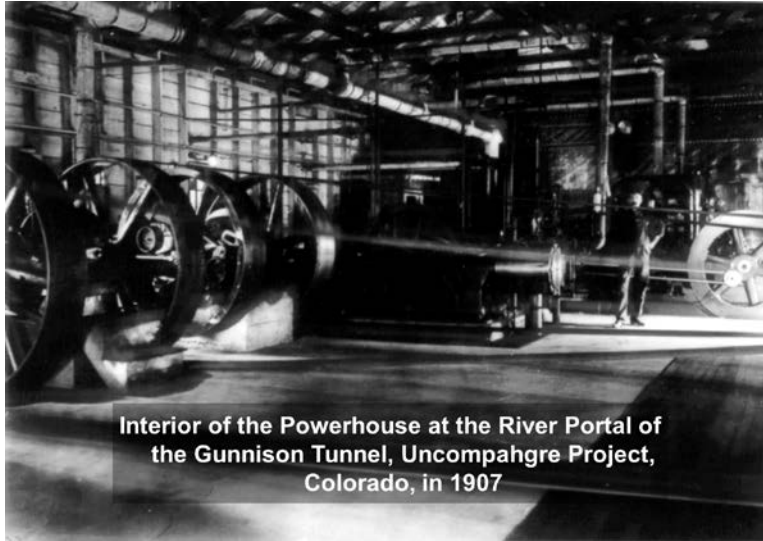
East side square, Rupert, Idaho



*Main St. Powell Wyo. July 4 - 1911*  
Main Street, Powell, Wyoming, 1911

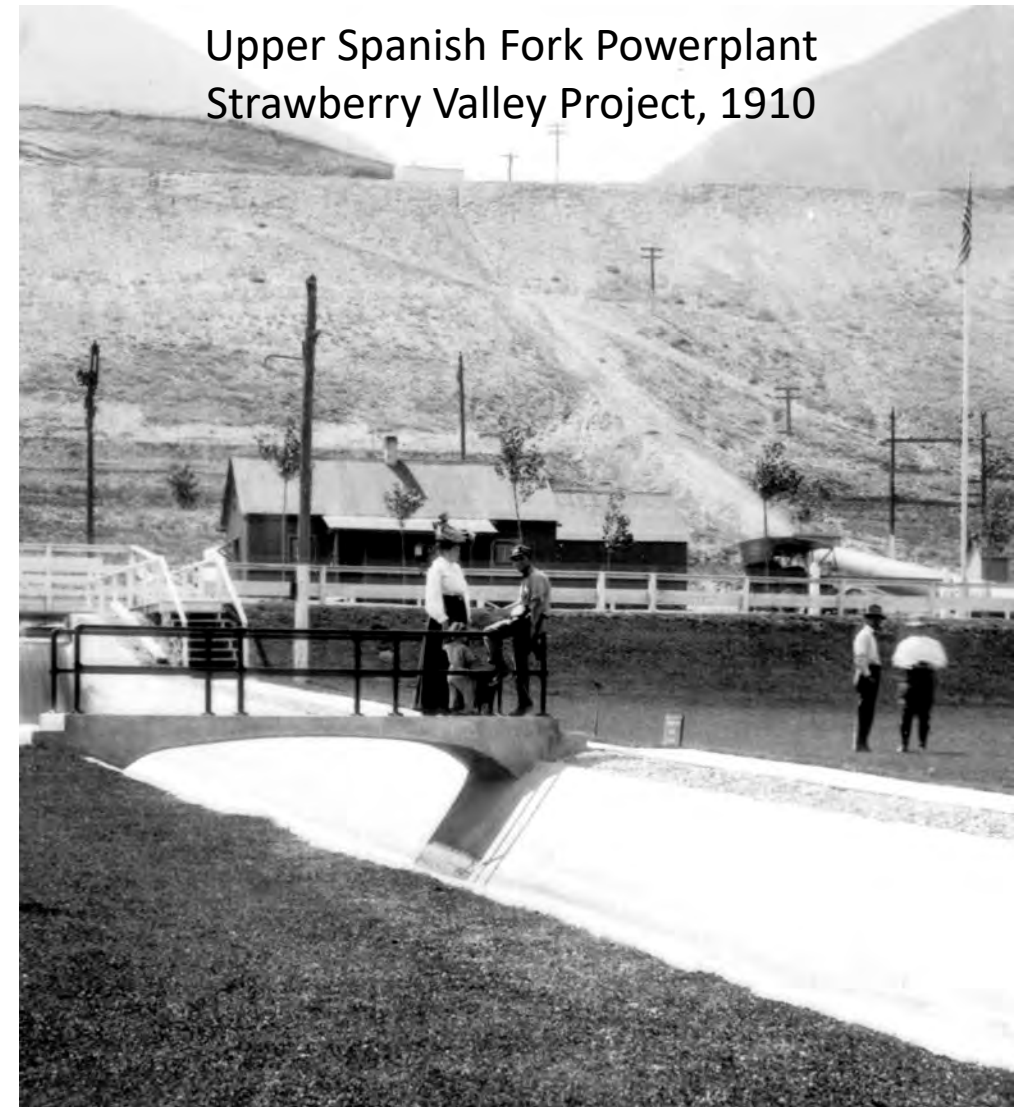


# Reclamation Power Production



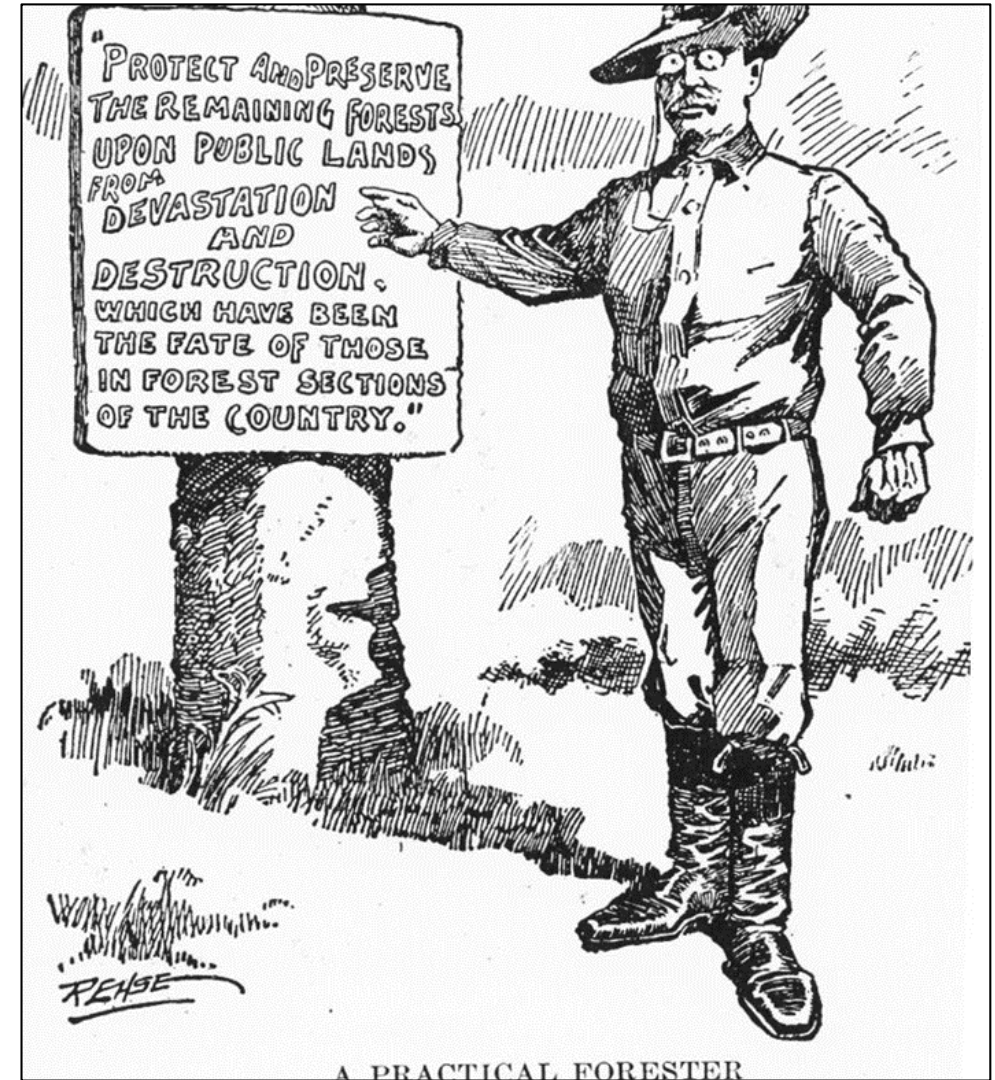
# 1906 Town Sites and Power Development Act

- Permitted water delivery to town sites
- Permitted sale of surplus power from projects
- Power developed primarily for:
  - Project construction
  - Project operation
- Allowed surplus power utilized for M&I purposes on government town sites



# Shaping the Reclamation Act

- Conservation ethic for the wise and efficient use of natural resources
  - Progressive Era Conservationism
  - "Utilitarian Doctrine preaching for proper scientific management of natural resources for the greatest good, for the greatest number, over the longest time"



# Reclamation Construction Camps



Headquarters Camp, Lower  
Yellowstone Project, 1904



Headquarters, Rio Grande  
Project, 1912



Camp at Lake Keechelus,  
Yakima Project, 1913



Sunnyside Canal, Yakima Project, 1907



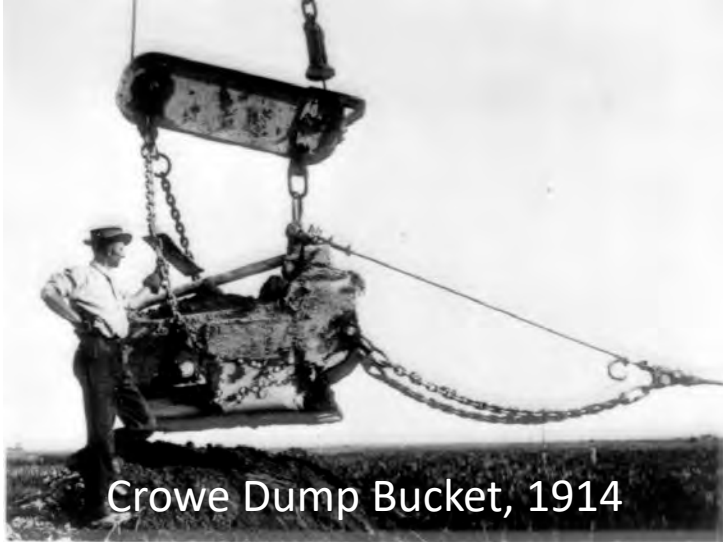
Fairfield office and camp,  
Sun River Project, 1930



# Transforming the Environment



# Moving water and power



Crowe Dump Bucket, 1914



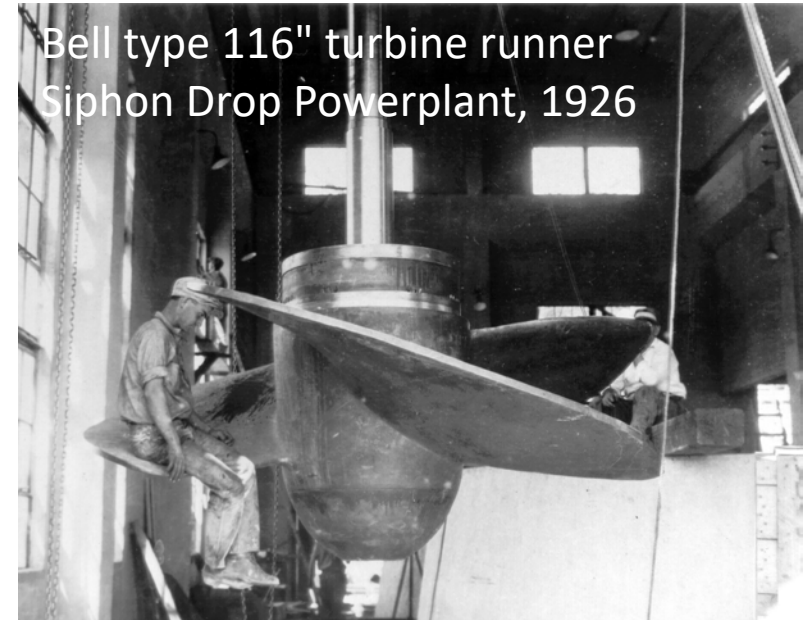
Pumping Plant  
Buford-Trenton Project,  
1908



Horse Creek Siphon  
Belle Fourche Project, 1929



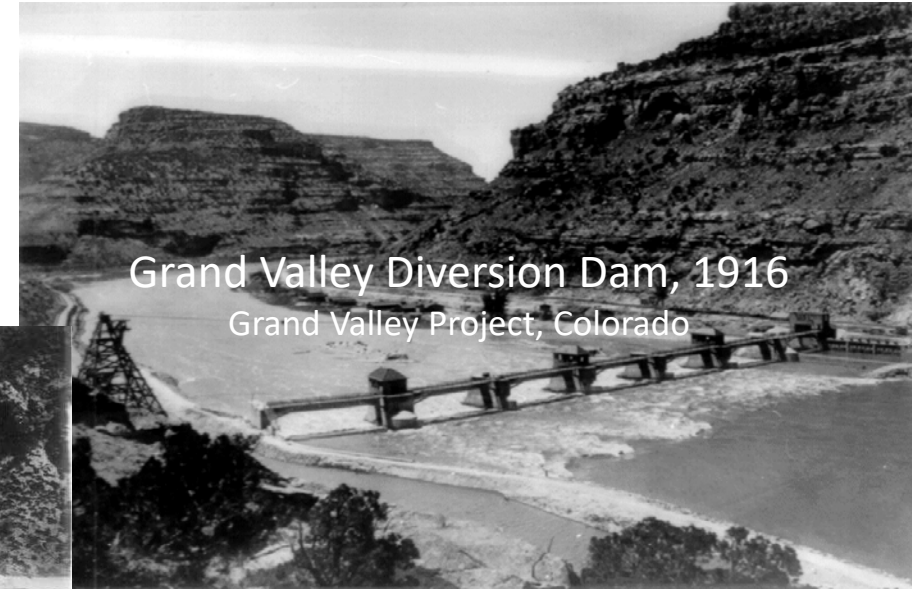
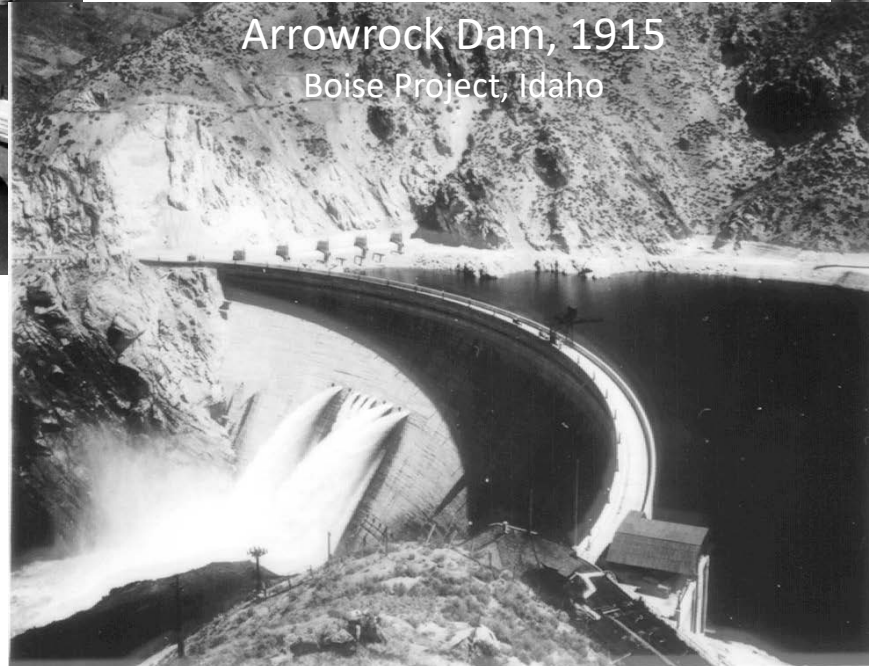
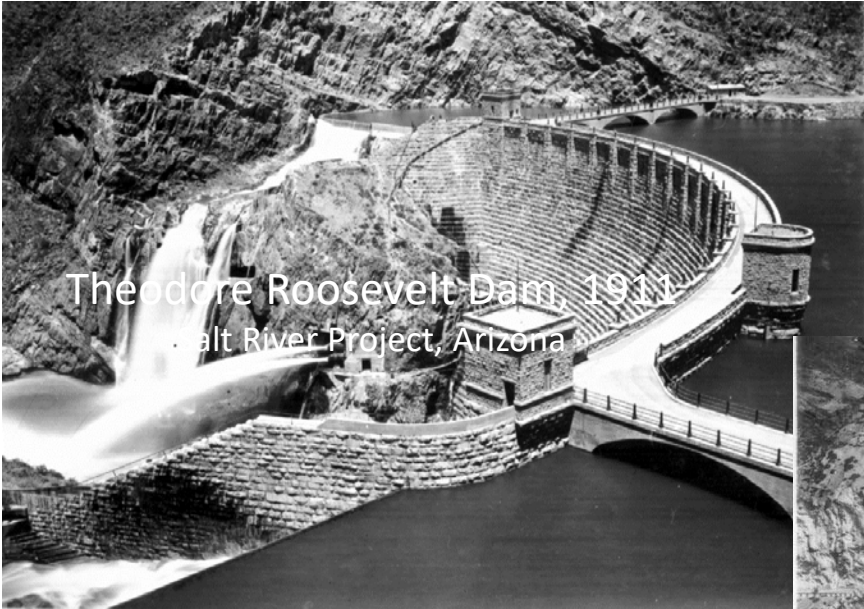
Electronic Drill, Yakima Project, 1907



Bell type 116" turbine runner  
Siphon Drop Powerplant, 1926

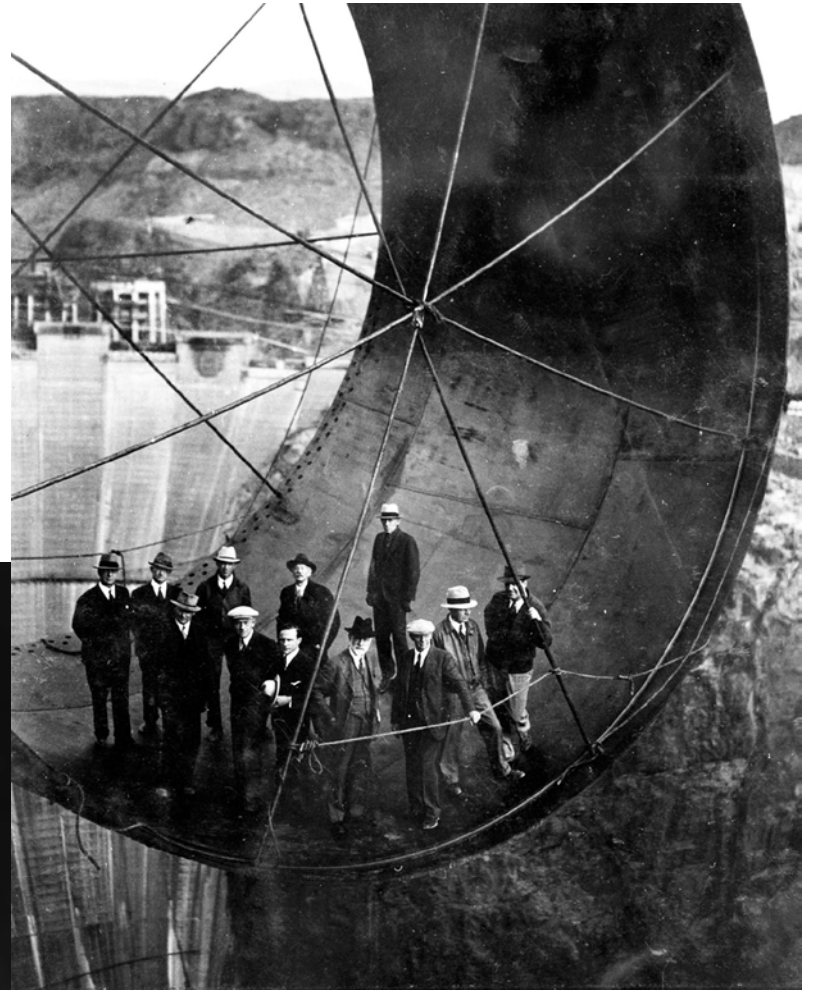


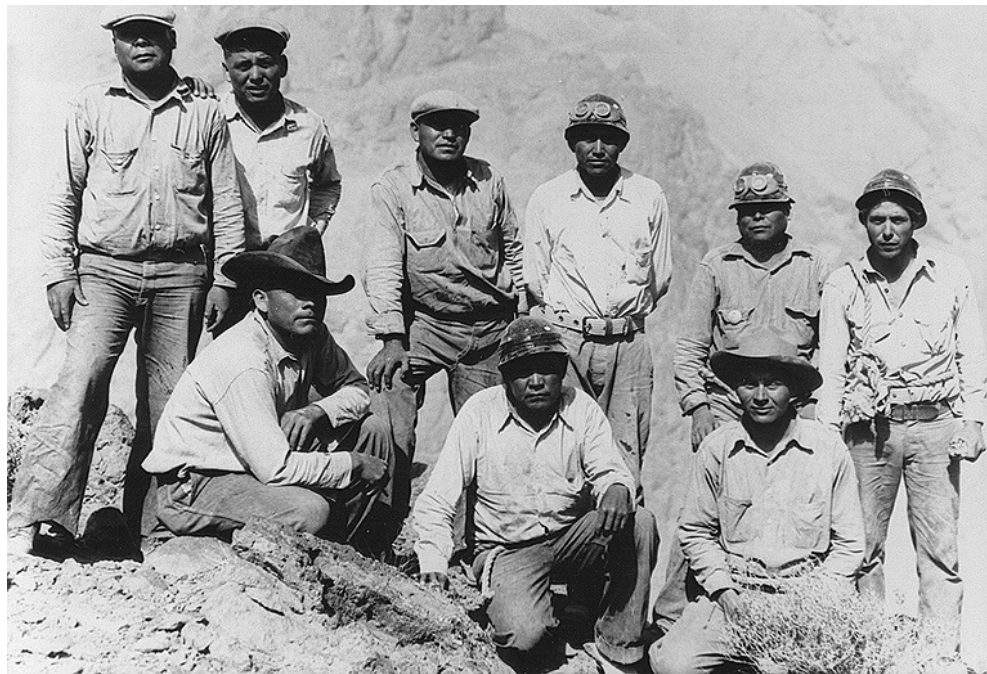
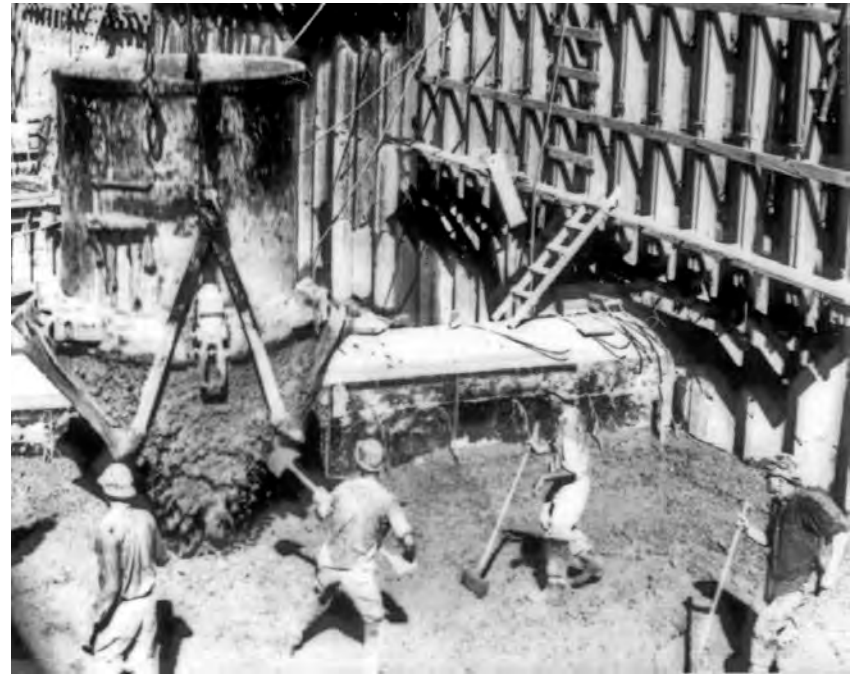
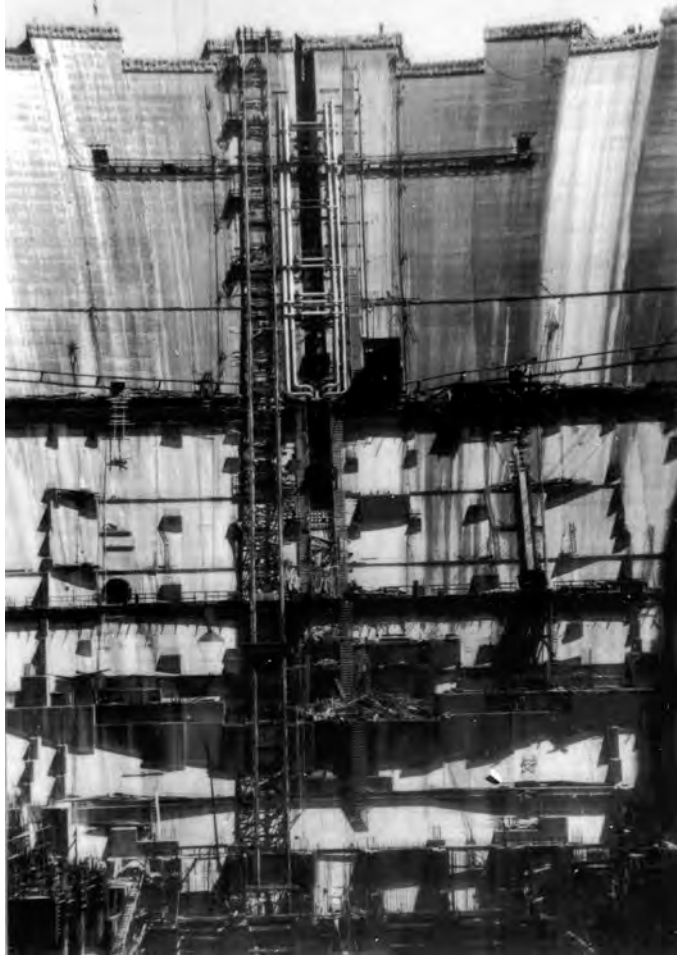
# Accomplishments



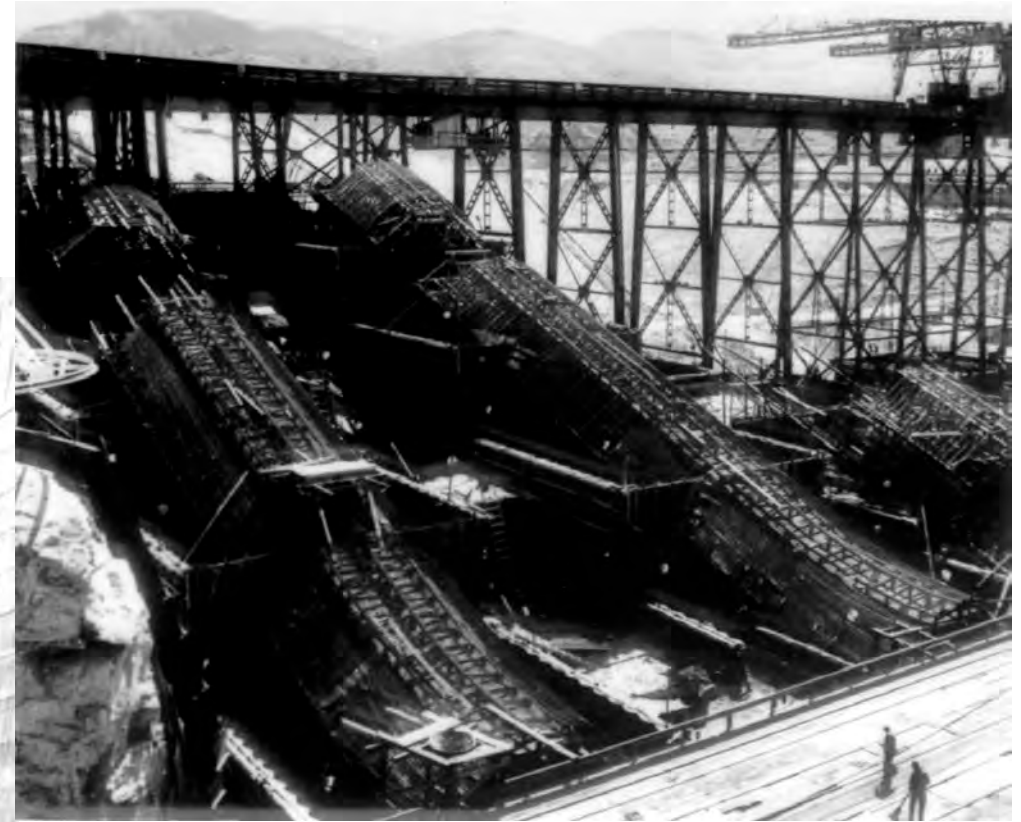
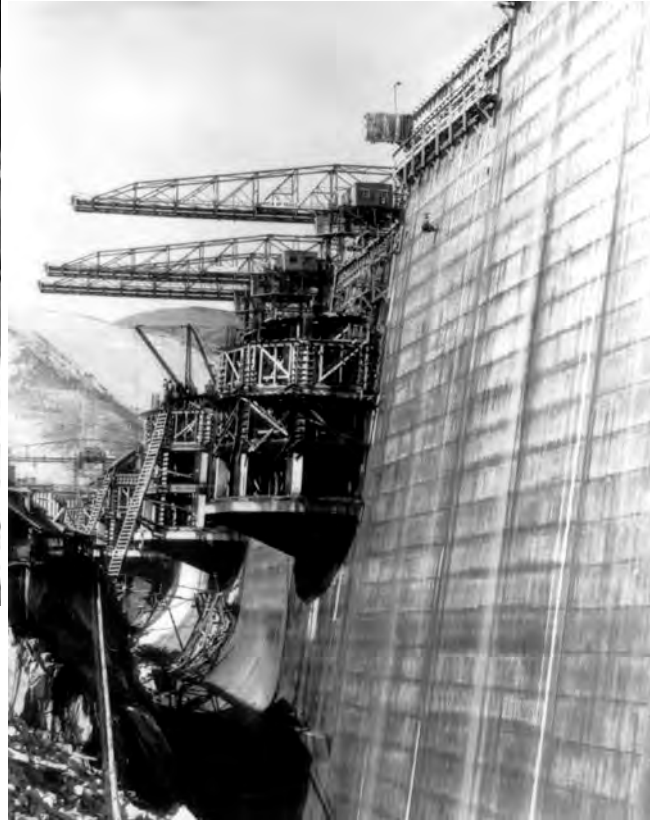
# Boulder/Hoover Dam Under Construction



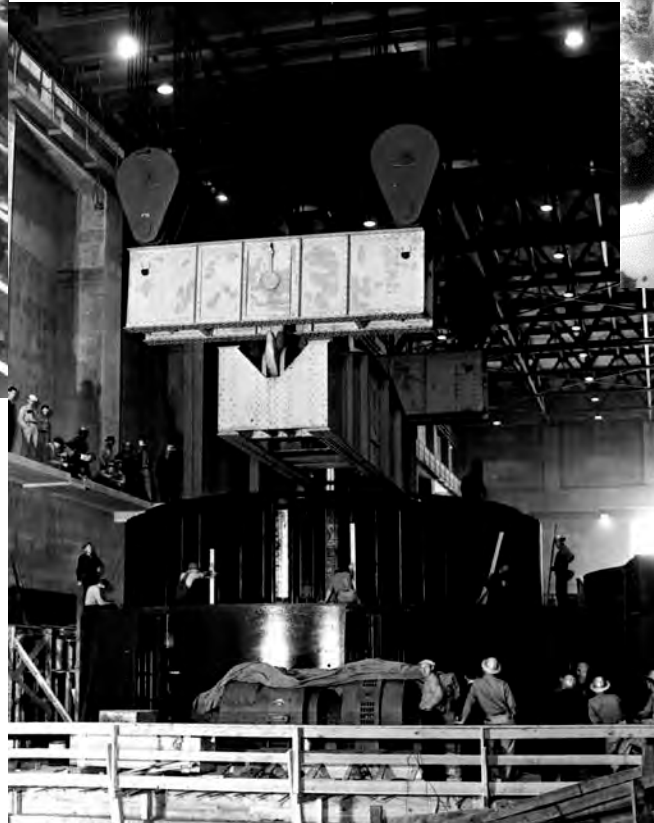
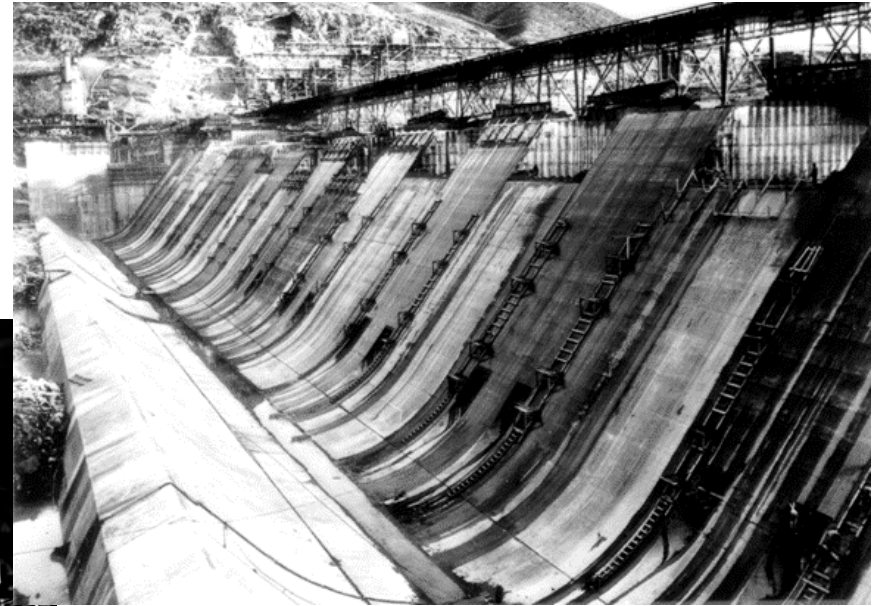




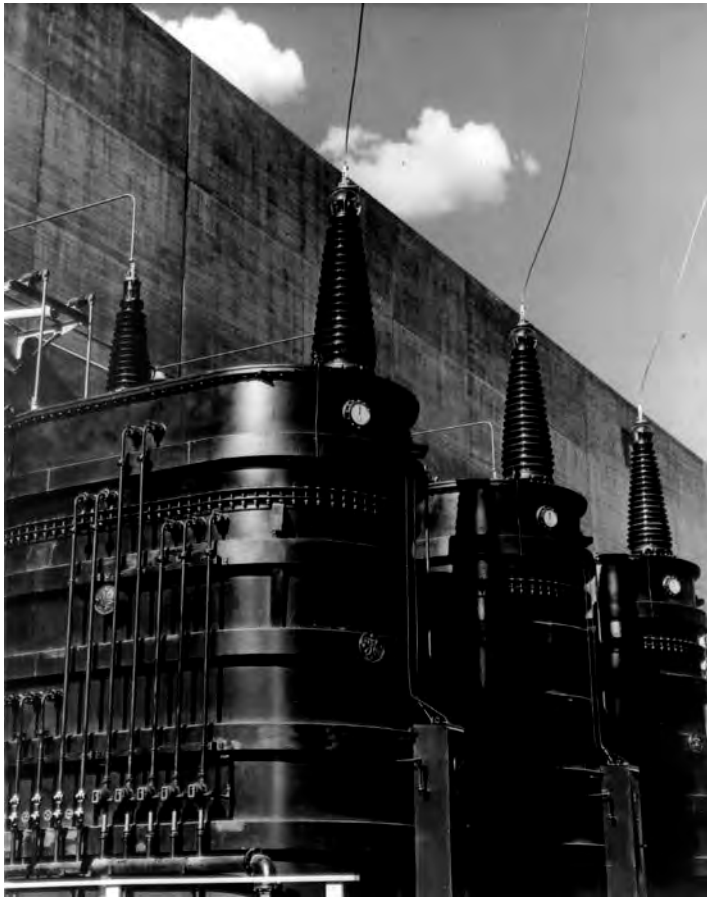
# Grand Coulee Dam, Washington



# Grand Coulee Dam



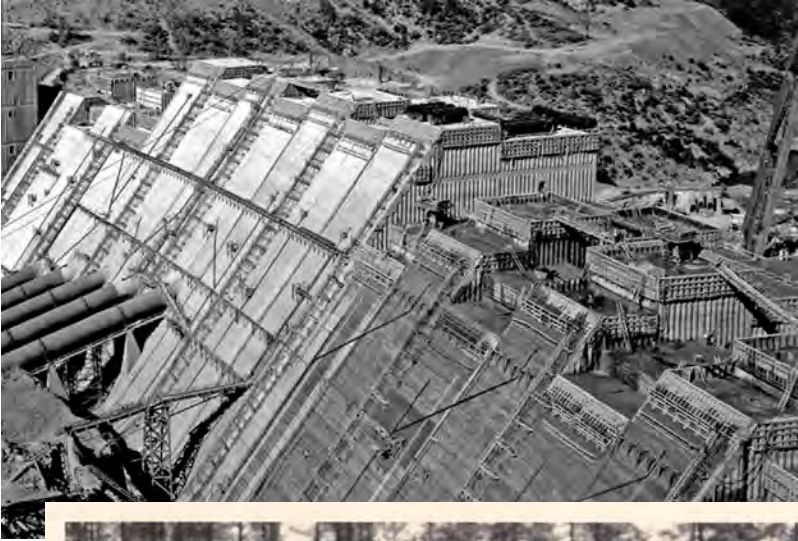
# Grand Coulee Dam



GCA222-117-360008    Setting a 3 1/2 foot ton steam hammer for driving piles in cofferdam connecting section "C" with block 40. Aug. 1936



# Shasta Dam, Central Valley Project, California



# Shasta Dam, CVP



# Glen Canyon Dam



# Glen Canyon Dam



# Planning Post-War Construction

- Pick-Sloan Missouri Basin Program (PSMBP) authorized in 1944
  - A way to employ troops when they returned to a peacetime United States
    - Avoiding widespread unrest among unemployed veterans -- such as after World War I
  - Coincided with flood control needs on the Missouri River
  - PSMBP consciously implemented multipurpose projects
- Other Reclamation projects followed the War's end

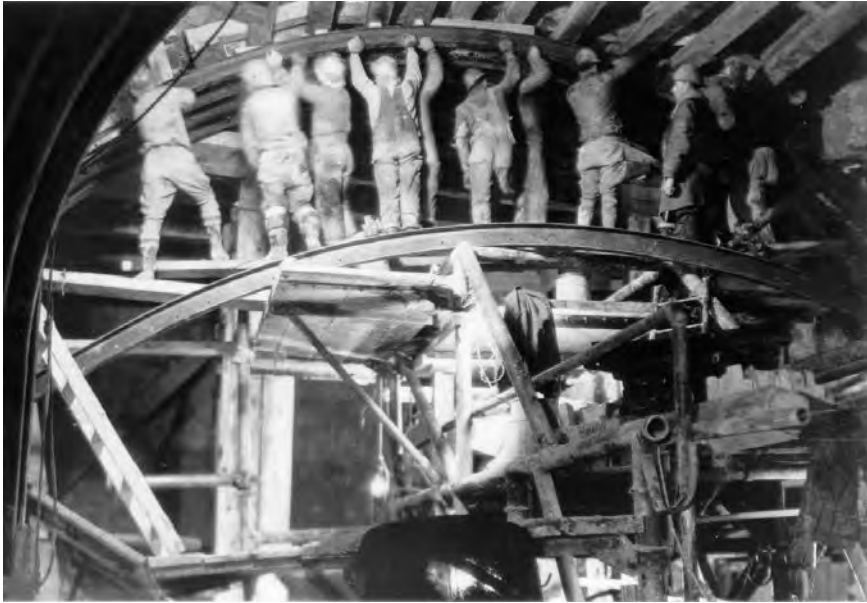


# Reclamation Reorganization, 1943

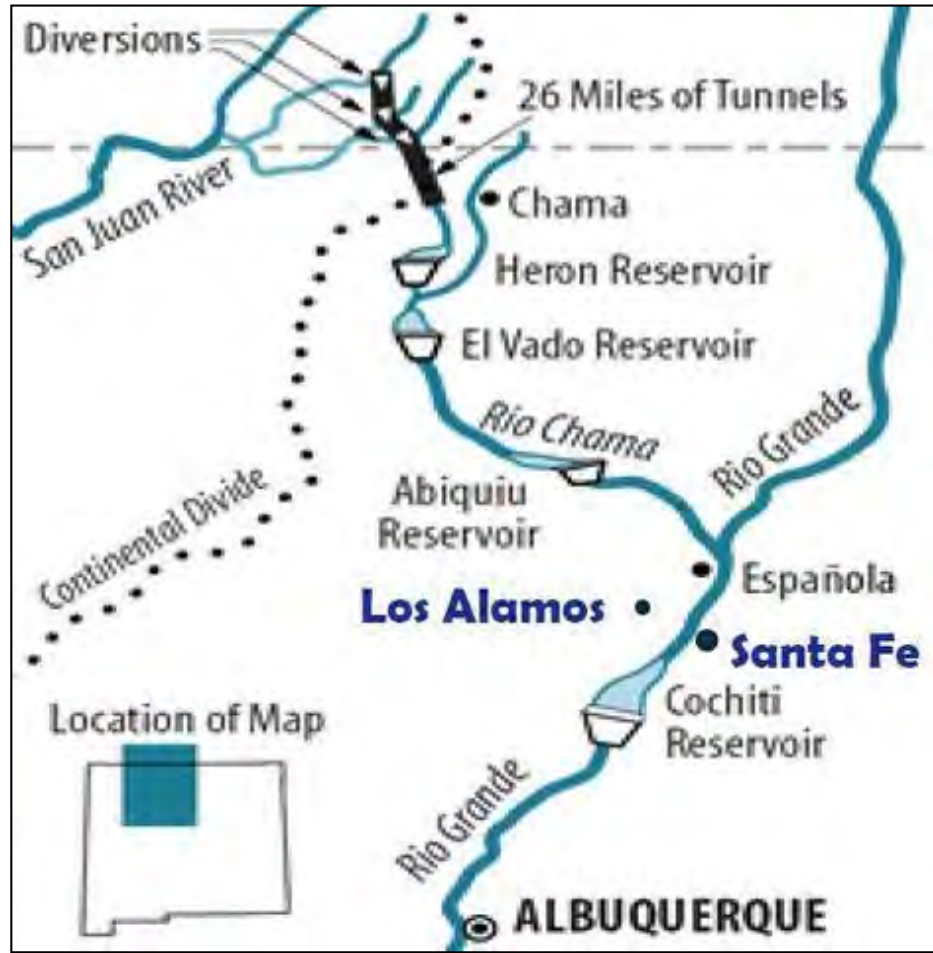
- Established seven autonomous regions
  - Pacific Northwest, Region I, Boise, Idaho
  - Mid-Pacific, Region II, Sacramento, California
  - Lower Colorado, Region III, Boulder City, Nevada
  - Upper Colorado, Region IV, Salt Lake City, Utah
  - Southwest, Region V, Amarillo, Texas
  - Upper Missouri, Region VI, Billings, Montana
  - Lower Missouri, Region VII, Denver, Colorado
- Permitted greater interaction with water users
- Administrative and political decisions returned to Washington, D.C.
  - Curbed the power of the Office of Chief Engineer in Denver



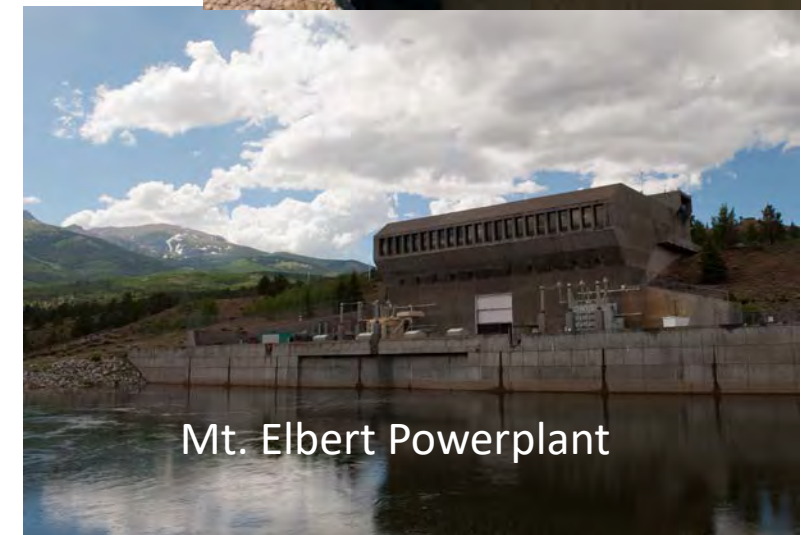
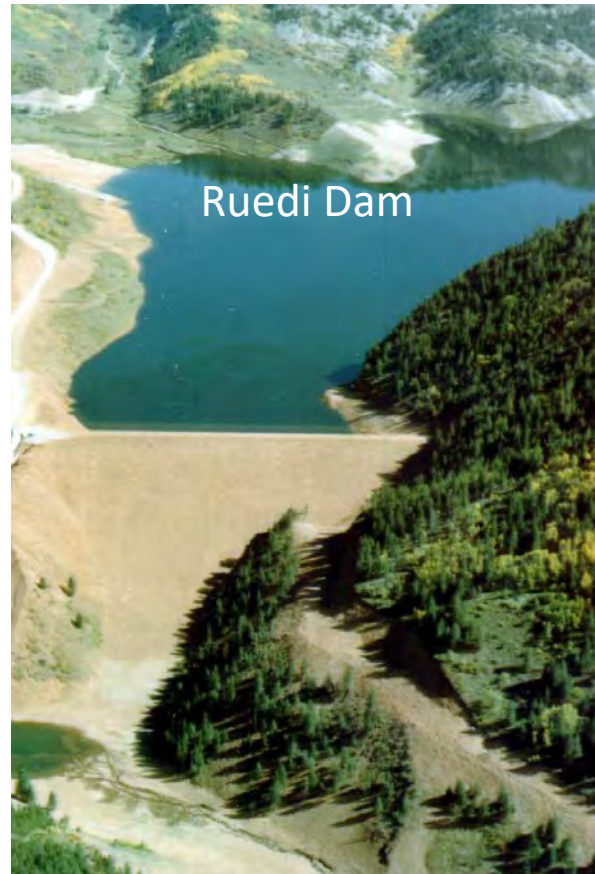
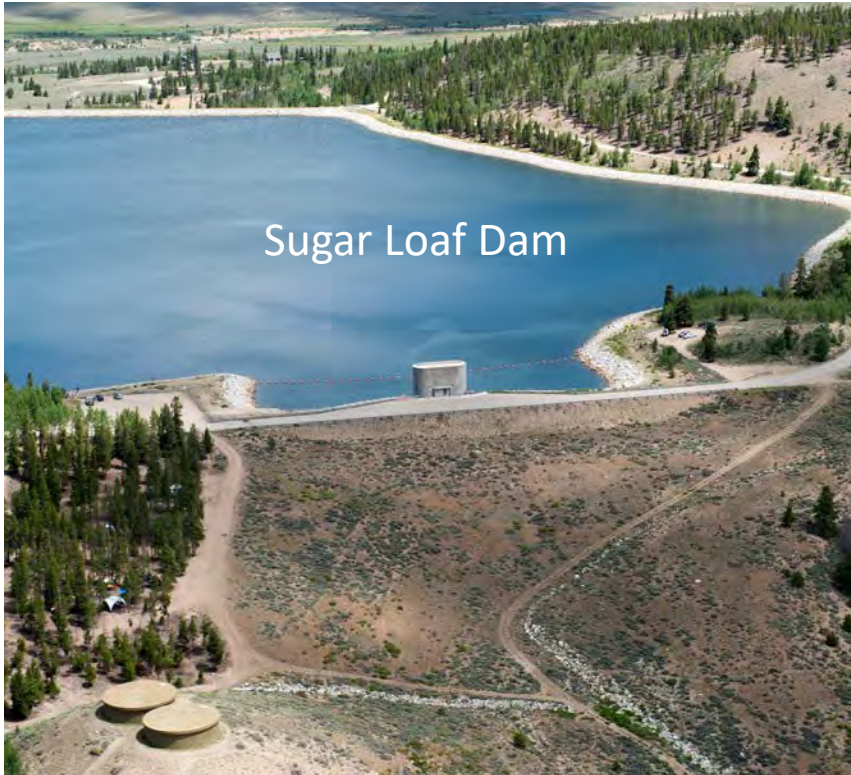
# Colorado-Big Thompson, Colorado



# San Juan-Chama Project New Mexico



# Fryingpan-Arkansas Project Colorado



# Multipurpose Projects

- Multipurpose projects promised to provide greater benefits over a wider area
- Popular combination of hydropower to offset irrigation costs
- Water for municipal and industrial purpose
- Flood control and recreational benefits
- Fish and wildlife enhancements



Canyon Ferry Dam: PSMBP  
Montana



Angostura Dam: PSMBP  
South Dakota



Kortes Dam: PSMBP  
Wyoming



# Hoover Dam Impacts

Hoover Dam profoundly changed Reclamation.

- Monies came directly from the U.S. Treasury
  - Reclamation Fund could not pay for the project
- Congress finally addressed early Reclamation program funding problems
  - Fundamentally admitted that most irrigation projects did not repay their costs
- Began to look to hydroelectric power revenues to repay the cost of construction



# Hoover Dam (continued)

Reclamation, on behalf of the Secretary of the Interior, became the primary controller of the lower Colorado River

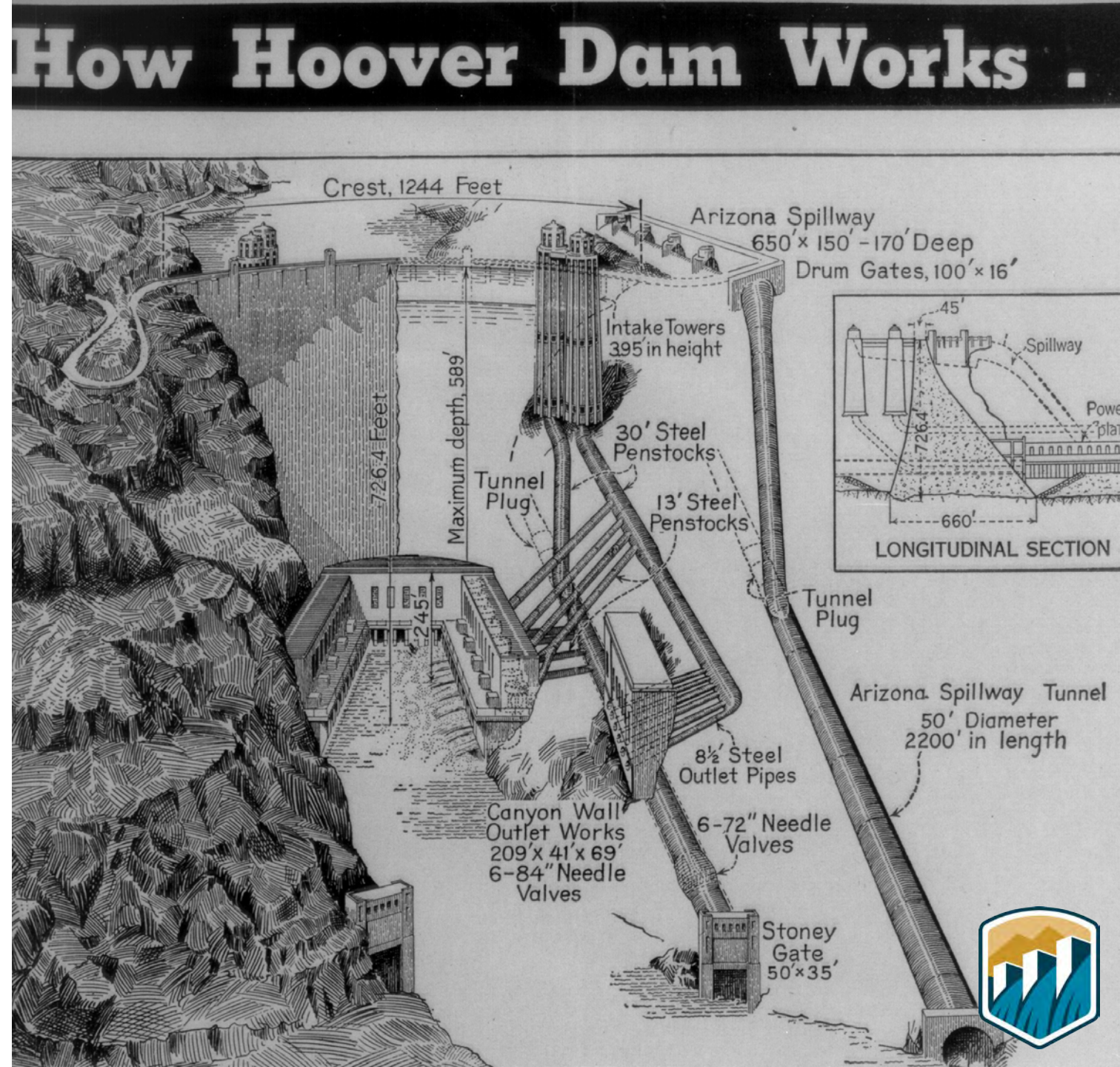
Hoover Dam stored water delivered to the Lower Basin under the Colorado River Compact

Successful construction at Hoover made Reclamation unquestionably one of the preeminent engineering organizations in the world

Six Companies, Inc., contracted to build Hoover

Followed the pattern of construction by private companies under contract

Reclamation inspected work for quality



# Hoover Dam . . .

Hoover Dam carried dam technology and dam construction techniques to new levels.

Hoover was the highest dam in the world when it was built

Held that distinction for about 30 years

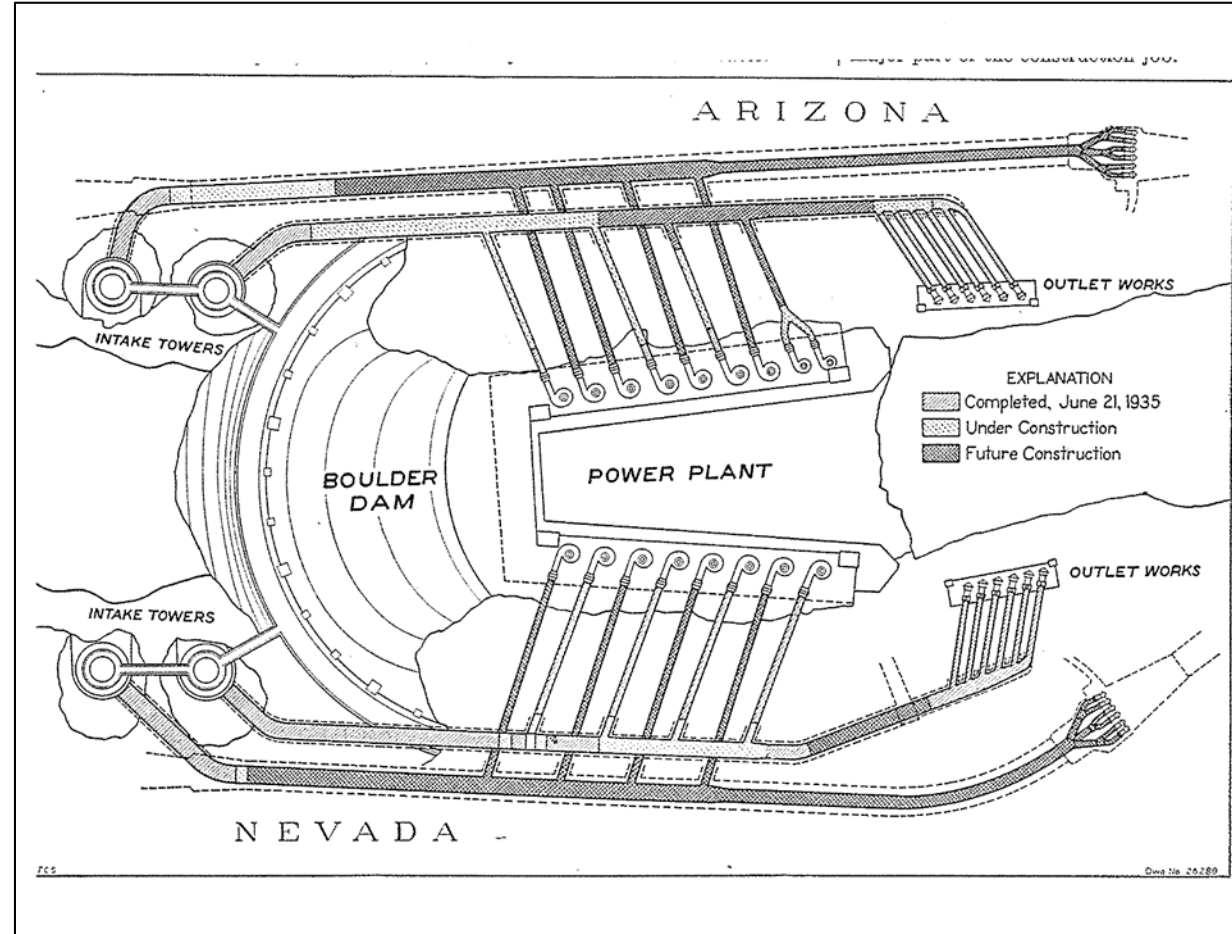
Reclamation resolved numerous design and technological issues for Hoover

Extreme water pressures

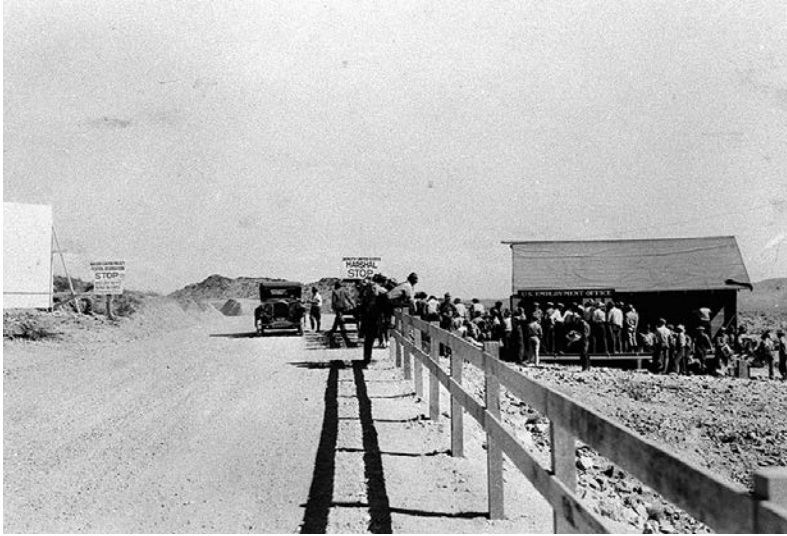
Control of the Colorado River during construction

Concrete cooling issues

New construction techniques had to be developed



# Finding work at Hoover Dam



Employment Office



Payday



Going to work



Jumbo



# Can-Do Spirit



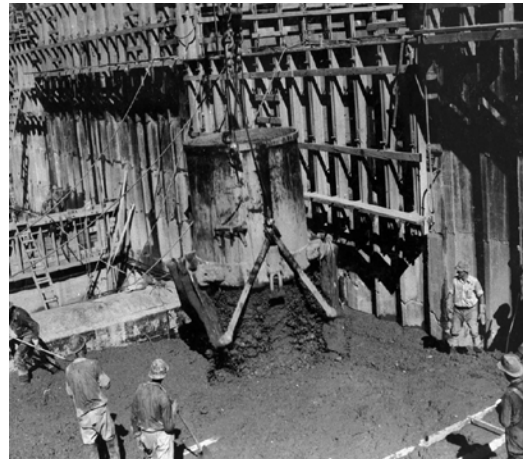
President Franklin D. Roosevelt at Boulder Dam Dedication, September 1935



High Scalers



Hoover Dam construction



Pouring cement



Diversion tunnel construction



Going for a ride



# Large Dam Era

- Fast-paced construction era mirrored U.S. postwar economic boon
- Reclamation budgets made up over one-half of the Department of Interior budget
- 1942-1949 Congress authorized over 90 Reclamation projects
- 1946 – post-World War II Reclamation had staff over 14,000
- 1950 – over 18,900 staff – an all-time high
  - Under the austerity measures imposed by President Dwight D. Eisenhower, staffing dropped until the mid-1950s when it stabilized at around 10,000

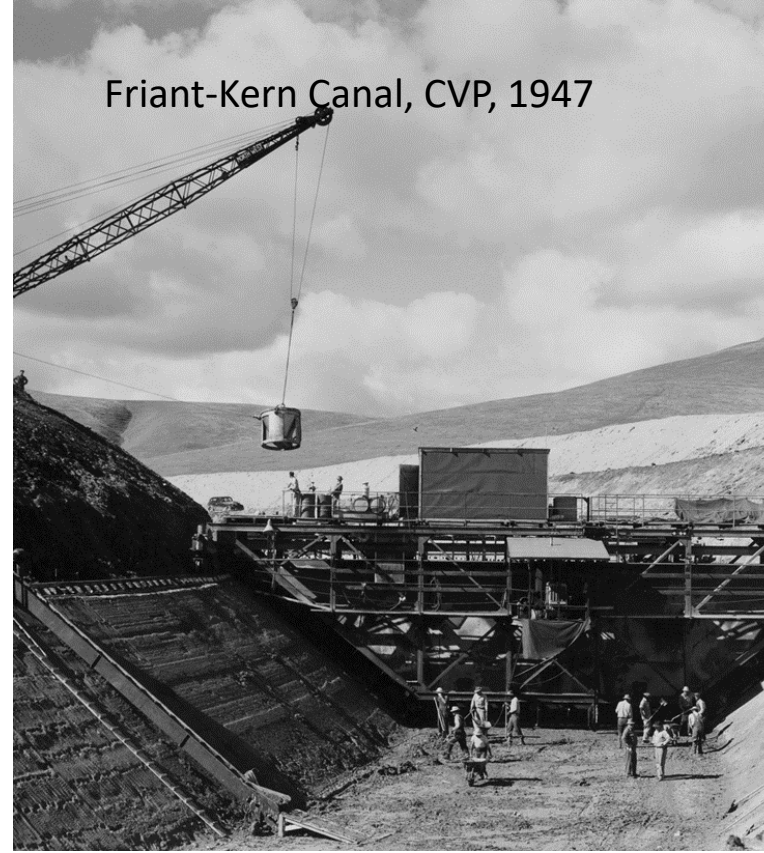


# 1950-1960 . . .

## Construction Activities:

- Construction proceeded on multiple features of the Central Valley Project
- Reclamation began irrigation phase of Columbia Basin Project
- Power production expanded on the lower Colorado River with Parker and Davis dams

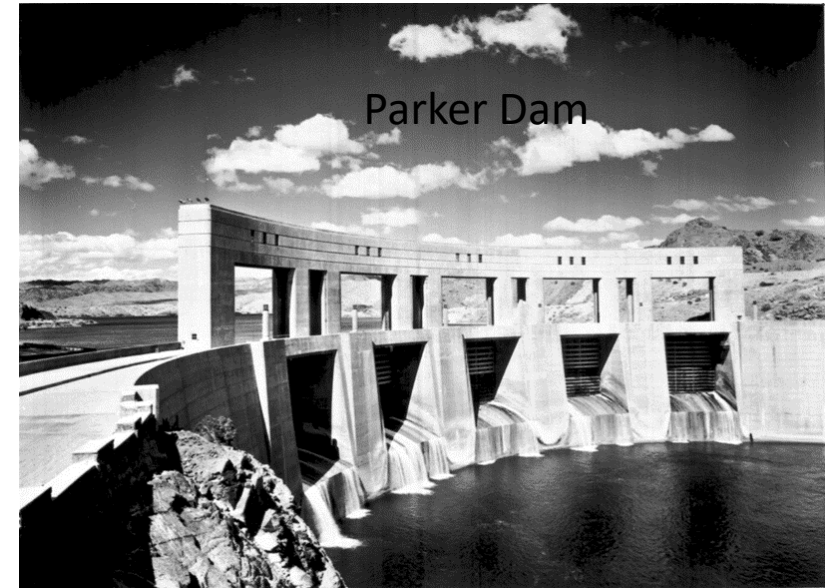
Friant-Kern Canal, CVP, 1947



Watering the Columbia Basin



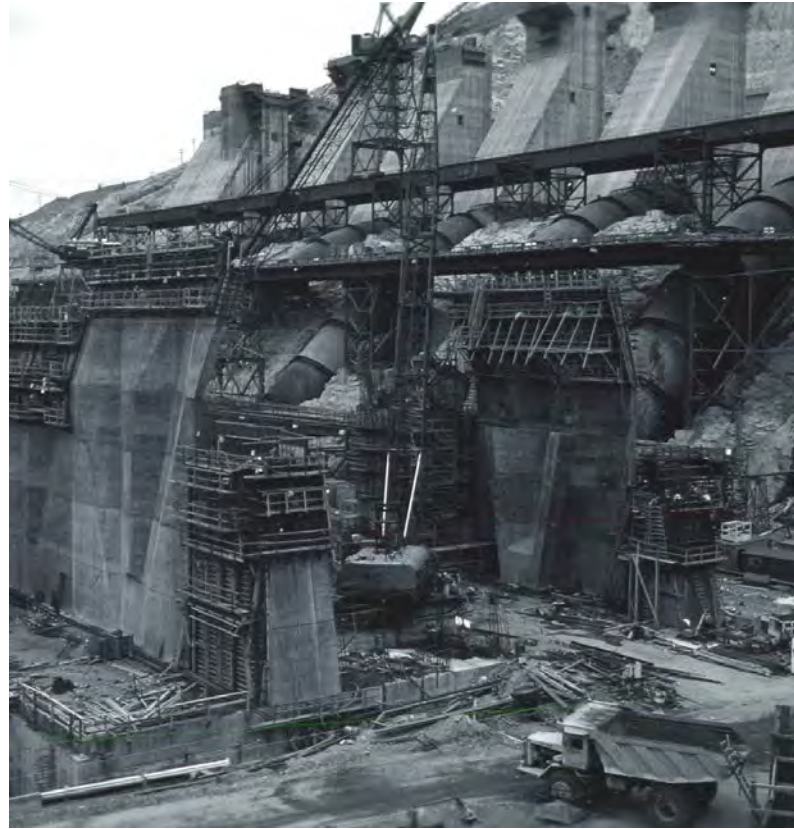
Parker Dam



# 1960s . . .

- Reclamation led by charismatic Commissioner Floyd Dominy
- Even though staffing fluctuated, this period of post-war construction was very active
  - 1960s – another 23 were authorized
  - 1960s – Reclamation began to build some projects primarily for municipal and industrial water supply





## Third Powerplant Construction Columbia Basin Project, Washington

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# Pacific-Southwest Intertie

- High Voltage (500kV) DC Line
- Enough power to serve 2-3 million LA households
- Completed in 1972, upgraded in 1984 and 2004
- Connects Bonneville hydro power in NW to Southern California
- Line extends about 900 miles

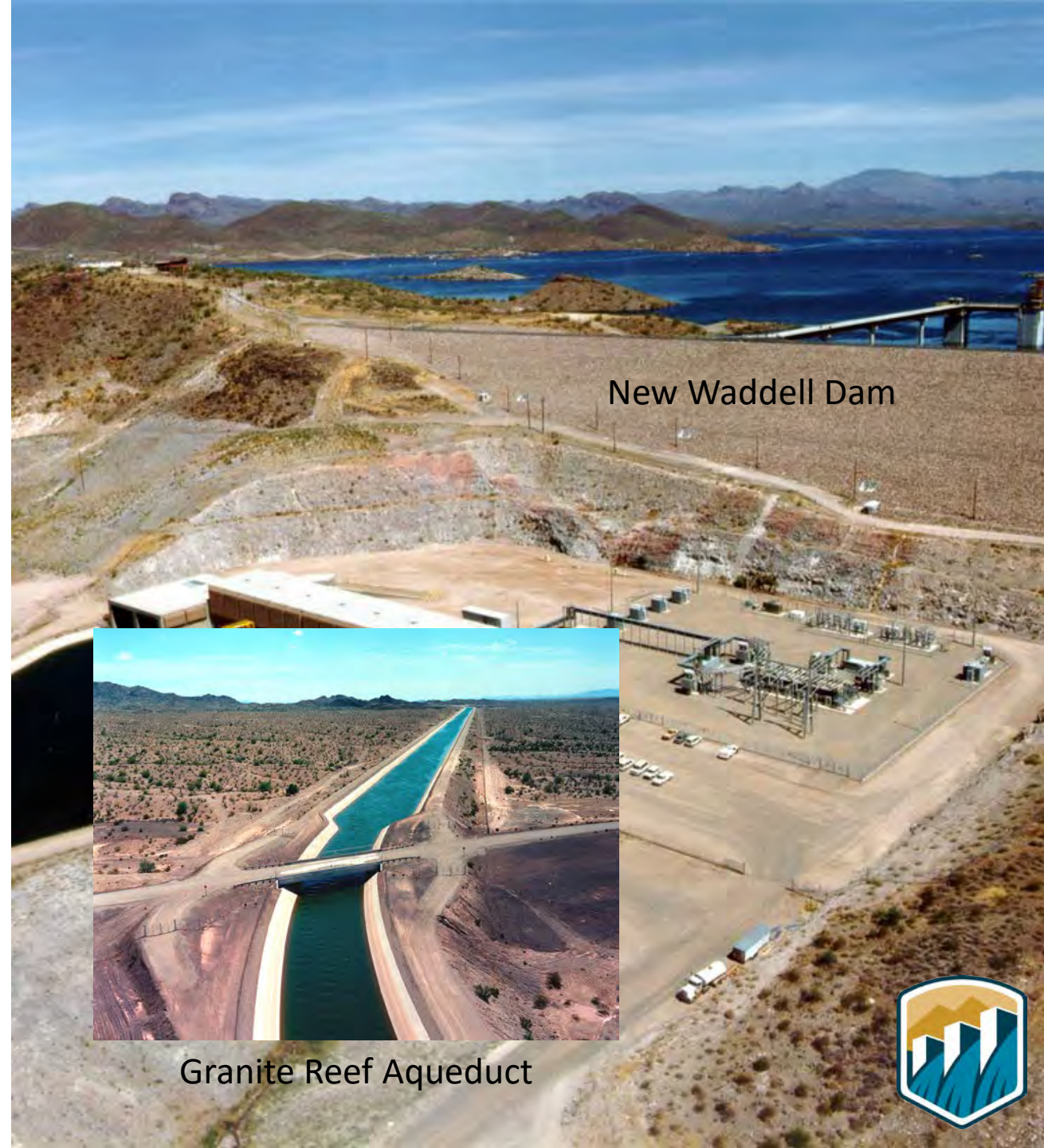


# Missouri Basin Power Substation South Dakota



# The 1968 Authorization

- Reclamation's last BIG authorization of the 20<sup>th</sup> Century occurred.
- Colorado River Basin Projects Act
  - Central Arizona Project
  - Extended Central Utah Project
  - Five small projects in Colorado



# Beginning in 1960s . . .

Fundamental changes in American society ended large new Reclamation authorizations.

- Stiff budget competition in the Federal Government
  - Costs of the war in Vietnam
  - Social programs of the Kennedy and Johnson administrations
  - Nixon programs
- Americans began to see “public lands” differently
  - American public began to assert oversight over the use of public lands



# Opposition to Colorado River Storage Project & Colorado River Basin Projects Act

FF #595, Upper Colorado River Project, D.C., April 1965

## WHY ECHO PARK DAM MUST BE STOPPED

Once again, a group of Western senators and congressmen are attempting to authorize the multi-billion dollar Upper Colorado River Storage Project in the 1965 Congress.

The new storage was made during the 1954 session of Congress, but it failed. Whether other reasons may fairly be ascribed to this failure, certainly the main reason was the universal opposition to one small factor in the Upper Colorado Project: the erection of a dam which would flood out a large part of a fabulously beautiful area in the national park system, known as Dinosaur National Monument—to call it because one section of the park contains a large deposit of Dinosaur remains. This dam, known as the Echo Park Dam, (although an effort is being made now to change the name to "the Timpas Lake Dam") is backed by some supporters as the key to the entire Upper Colorado River Project—but is opposed by all opponents, including many prominent engineers, geologists and university scientists of the National Park System for the alleged advantage of a small section of the country—a political subfield for Utah.

Opposition to Echo Park Dam is joined by millions of citizens who want to preserve the National Park System. These people do not oppose dams generally, and they definitely favor the wise use of water resources. The majority are fighting the Upper Colorado River Project only because of Echo Park Dam.

Because a quarter-million dollar campaign is in progress, financed by the proponents of the Echo Park Project, intended to confuse the issue, it is important that the facts be set down in a clear and straight forward way.

HERE ARE THE FACTS:

1. Echo Park Dam, which would destroy much of the park area, is a relatively small segment of the entire Upper Colorado River Droughtproofing Project and one for which there are several comparable alternatives. Interior Secretary McKay confirms the situation by saying: "Most 1200 people visit the Monument each year. These visitors are not water. Which is the more important?" This footnote continues, indicating that Echo Park Dam would supply three million people with water, is one of the most delicately constructed dams ever made by an official of the United States government. According to original plans, Echo Park Dam, for all its multi-million dollar cost, was designed to provide a power and storage dam—to generate power, for which there is no territory in state water which could be better stored elsewhere—and to supply NO IRRIGATION AT ALL.

McKay's quoted statement that 1200 people visit the Monument each year is equally inaccurate. In 1954, the park was visited by 70,000 people and the number of visitors each year is increasing at a much greater rate than at any other area in the National Park System. It is surprising that the Secretary of the Interior would be so naive of the such value he had been deliberately misled.

2. Geographical, outdoor, garden and women's groups throughout the nation, many of whom represent scientific, farm, wildlife, water, recreation projects are actively aiding in opposition to Echo Park Dam. Literally thousands of local and dozens of national groups, and millions of citizens who do not belong to any group, are determined to protect this famous park area from invasion.

## SHOULD WE ALSO FLOOD THE SISTINE CHAPEL SO TOURISTS CAN GET NEARER THE CEILING?

EARTH began four billion years ago and Man two million. The Age of Technology, on the other hand, is hardly a hundred years old, and no one time chart we have been given is given in terms of the little line we have. It seems to us, being, therefore, that the little line we have, for John to think of deriding his fascinating new world around himself, is precisely the factor which made him. Nevertheless, in these few brief years among four billion, wilderness has all but disappeared. And now then:

1) There are proposals to flood Congress to "improve" Grand Canyon. If they succeed, one dam could back up artificial lakes (being) miles of canyon. This would benefit tourism in power boats, it is argued, who would enjoy viewing the canyon wall more closely. (The headline "Enhanced" underneath the picture would be part of the next revealing single page of earth's history. The lake would be in deep in time line [perhaps the example, that all but a handful of Man's best things are high] but in a century, nothing would have replaced the water with that much time, well as well.

There is no part of the wild Colorado River, the Grand Canyon's sculpture, that would not be lost.

Tourist services, in a sense for the dam, is in line as a thought. The Bureau of Reclamation, which has backed them, with the dam "each engineer." It repeats they'll make money by sale of recreational power.

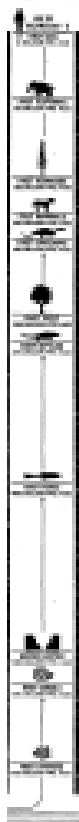
They will not provide anyone with water.

2) In Phoenix, California, during only the last 11 years, nearly all the private single and double houses have been torn down. Where nature's wild things have been moved silently since the age of the dinosaurs, there is, inevitably, argument against a proposed park at Redwood Creek, which would mean a river (up of the river) growth that was once there for living (not in much and then the river is gone), the lumber companies are eager to get on with business. They are little more why they should not.

The companies have and scientists want only enough research open for the mapping of plants. They offered to spare some for this purpose, and not much more. The results would remain part of the place as you find your natural while you were sharing.

3) And at the Phoenix, there are plans for a power complex a plant, transmission line, and a reservoir near and on River King Mountains—effectively despoiling one of the beautiful and high and beautiful spots near Phoenix City.

4) It is proposed to flood regions in Arizona large as Lake Erie would eliminate at once the breeding grounds of some wildlife that conservationists have promised to conserve.



David Brown, Executive Director  
Sister Club  
1444 Union, San Francisco

☐ Please send me more details on how I may help.

☐ I find it extremely of S. to continue your efforts to keep the public informed.

☐ I believe "The Colorado River Droughtproofing" because four million people who will be completely away of Grand Canyon, and why T. Roosevelt said "there is no it is" (1905) and

☐ I find me "The Last Redwoods" which tells the complete story of the opportunity as well as the destruction in the outdoors. (1952)

☐ I would like to be a member of the Sister Club. Enclosed is \$4.00 for the subscription and first year's dues.

Name \_\_\_\_\_  
Address \_\_\_\_\_  
City \_\_\_\_\_ State \_\_\_\_\_ Zip \_\_\_\_\_

\*The Sister Club, founded in 1954 by John Brown, is composed of people who, like Brown, believe "in wisdom is the preservation of our world." The club's program is worldwide, including wilderness, parks and rivers as well as such efforts as letter-writing, petitions, and other means in the campaign. There are now regional chapters, branch offices in New York, (American Museum of Natural History), Washington (National Geographic Society Building), Los Angeles (American Museum of Natural History), Albuquerque, Seattle, and other offices in San Francisco.

The sister club, by giving that nature contains a constitutional right of protection to our Grand Canyon has been able to have the dam, a political and environmental issue, to be the Interior Secretary's attention. The project for the dam, which is to be built, is a "substantial" effort to preserve the Grand Canyon. Significant threat to our wilderness (like one at the mouth of wilderness where [the question has been asked] with respect to the Grand Canyon Dam) do we know the government has been able to get on with the dam—pending, most of which may be a long legislative.



# Changes in the American West

- The West, was becoming more urbanized
  - Hydropower and M&I Development
- Postwar affluence allowed more Americans to see America
  - Perceptions of public lands management
- National and state parks took on greater importance both socially and culturally
  - Getting back to nature



# Changes affecting the Reclamation Program

- An expanded and new environmental consciousness was gaining ground among the American public
  - 1958 – Fish and Wildlife Coordination Act amended
  - 1963, 1967 – Clean Air Act passed
  - 1966 – National Historic Preservation Act
  - 1968 – Clean Water Act
  - 1969 – National Environmental Policy Act (NEPA)
  - 1973 – Endangered Species Act
  - And others
- Each affected the way Reclamation did business



# Reclamation 1970s

- Environmental controls seriously affected Reclamation activities
- Budgetary constraints practically put a stop to new construction
- Causing delays in existing projects
- Reclamation was becoming an agency in transition



# 1976 Teton Dam Failure

- Environmentalist highlighted fears about dam safety
- Carter's Hit List came the year after the failure
- At Teton Dam, Reclamation:
  - Designed
  - Wrote specifications for
  - Inspected
  - Accepted



Teton Dam, September 1975



Teton Dam, June 6, 1976



# 1976 Teton Dam Failure (continued)

- This failure resulted in substantial changes in Reclamation
  - Contracting responsibility shifted from the Denver Engineering Center in Denver to the regions
  - Reclamation increased safety factors during design – thus increasing costs of projects
  - Some loss of prestige
  - Safety of dam work received more emphasis
  - Confidence within Reclamation and esprit de corps suffered



# Carter's "Hit List" . . .

- Indicative of this sea change in American attitudes
  - Carter Hit List in 1977 identified water projects he believed should be stopped
    - After thorough review, Congress did cancel some projects
    - Most projects continued – though often altered
  - 1977 – WAPA created
    - Deliver and marketed power produced by Reclamation
  - Since then political and budgetary constraints prevented initiation of major new projects
  - Few good dam sites remained
    - Projects much more expensive
    - More technological issues

## Carter Yields, OKs Nine Water Projects

WASHINGTON — (UPI) — President Carter announced Monday that nine water projects he threatened to terminate would be continued, but said he was recommending that 18 projects be halted and major modifications made in five others.

No specific reasons were given for retaining the nine projects.

Carter said he hoped Congress would "cooperate with me in eliminating wasteful and destructive spending on water projects." Congress had threatened to provide money for some of the projects anyway when 30 of them — some funded for years — were placed on a "hit list" last month.

THE CORPS OF ENGINEERS and Interior Department reviewed the list after the announcement. At a news conference, Carter said he personally opposed construction of all 30 projects, but would await the reviews before making a final determination.

The nine projects that will be continued are: Tennessee-Tombigbee Water-

River Waterway, Louisiana; and projects at Dayton, Ky.; Fulton, Ill.; Tyrone, Pa.; Bear Creek in Alabama and Mississippi; Dallas Creek, Colo.; Dolores, Colo., and Lyman, Wyo.

The five projects where major modifications are recommended were: Gulf outlet of the Mississippi River, La.; Tensas Basin, Ark. and La.; Booneville unit Central Utah Project, Utah; Central Arizona Project, Ariz., and the Garrison Diversion, N.D.

The 18 projects Carter recommended for deletion were for: Applegate Lake, Ore.; Atchafalaya River and Bayous Boeuf, Black and Chene, La.; Bayou Bodcau, La.; Cache Basin, Ark.; Grove Lake, Kan.; Hillsdale Lake, Kan.; LaFarge Lake, Wis.; Lukfata Lake, Okla.; Mera-mec Park Lake, Mo.; Richard B. Russell Dam, Ga. and S. C.; Tallahala Creek, Miss.; Yatesville, Ky.; Columbia Dam, Tenn.; Auburn, Calif.; Fruitland Mesa, Colo.; Narrows Project, Colo.; Oake, S. D., and Savery-Pot Hook, Colo. and Wyo.

Carter said that for the Auburn Narrows Project, Colo., and Oake projects "further analysis might ally lead to reinstatement or



# Changes at Reclamation . . .

- Changes and new directions were in the air
  - Mid-1970s Reclamation heavily into salinity control on the Colorado River
  - Environmental quality work
  - Water quality work
  - Water conservation
  - Water management
  - Reclamation became more involved in activities for Native American water rights settlements in the 1980s
    - Water rights settlement support
    - Water supply
    - Technical support



# Changes at Reclamation (continued)

- Non-traditional staff positions have increased as a percentage of total staff
  - Examples include:
    - Biologists
    - Fisheries biologists
    - Archaeologists
    - Ecologists
  - 2004 – Over 20% of Reclamation jobs
    - Environmental
    - Science
    - Computer jobs
- Staff declined



# 1980s Reclamation and Managing Water Resources

- Agricultural Reforms: Passage of the Reclamation Reform Act of 1982
- Raised the acreage limitation from 160 acres to 960 acres
- Recognized that the character of agriculture had changed
  - Farming had become more mechanized; requiring larger plots for success
- “Homemaking” had ceased to be a Reclamation goal
  - 160 acre land rule had become an anachronism



**Modern Agriculture**



**Minidoka Project  
Homestead (1905) Idaho**



# 1980s . . .

- 1987 Reclamation report stated “the era of constructing large federally financed water projects is drawing to a close”
- Future projects smaller in scale
- Project beneficiaries pay higher cost shares
- Environmental concerns have a higher priority
- Work closer with other Federal, state, and local agencies on water management issues
  - Water Quality
  - Fish and Wildlife Concerns



# Continuing Evolution

- Major reorganization in 1994 under the Clinton Administration
  - Staffing declined about 10 percent
  - Reclamation went from 40 project offices to 26 area offices
  - All Reclamation Instructions sunsetted and rewritten as appropriate
  - Assistant Commissioner Engineering and Research (Chief Engineer) eliminated
    - TSC created
    - Eliminated appropriated funding for engineering services
    - TSC reimbursed by office requiring work
  - Construction inspection staff was reduced
  - Authority was decentralized across Reclamation
  - Chain of command was shortened



# Water Management into the 21<sup>st</sup> Century

- Manage drought issues throughout the West
- Implement Interior's Water Smart Program
  - Proactive effort to avoid water crises that have plagued the West
  - Provide a basis for public discussion and recognition of water issues
  - Set a framework for working toward solutions to those problems
    - Efficiencies and uses of existing water supplies
    - Planning in order to avoid future crises
    - Development of new water supplies



Truckee River Basin in California and Nevada



# 21<sup>st</sup> Century Water Management

- New roles and opportunities
- Safety of Dams continues to be an important program
- Work on Native American water issues
  - Provide support in water rights settlements
  - Develop water resources for Native Americans
  - Provides technical support
- Reclamation assists on rural water projects
- Assists water users in developing water conservation programs
- Environmental concerns remain paramount
  - Protecting endangered species and habitat
  - Salmon issues along the Columbia River watershed



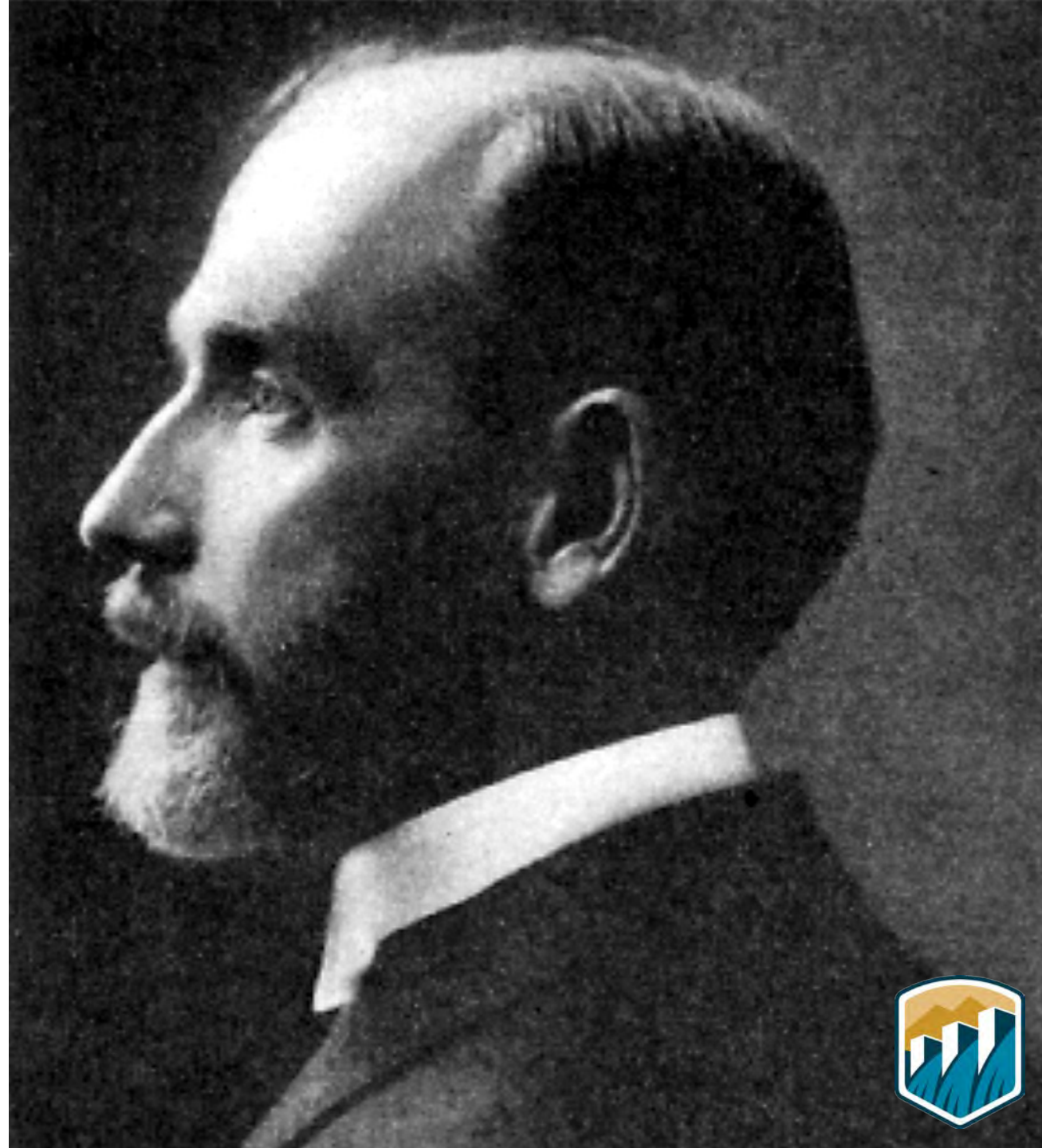
# Frederick H. Newell, 1902-1914

Member of the Powell Irrigation Survey;  
headed USGS Hydrology Office

Reclamation's 1<sup>st</sup> Chief Engineer and  
Reclamation Service Director

Advocate of Reclamation's homemaking  
mission; deeply involved in the development of  
the Reclamation Act

Oversaw development of Reclamation's  
organizational foundation



# Arthur Powell Davis, 1915-1925

- Nephew of John Wesley Powell, member of Powell Irrigation Survey
- First to advocate river basin development
- Directed lower Colorado River investigations co-author of 1922 Fall/Davis Report, driving force behind construction of Hoover Dam
- Davis Dam named in his honor



# Commissioner Elwood Mead, 1924-1936

Began career in western water as  
Wyoming State Engineer

Suspicious of Reclamation Act

Led Reclamation through the turbulent  
times following 1923 Fact Finders  
Report (of which he was a member)

Oversaw Reclamation's resurgence  
through construction of Hoover and  
Grand Coulee dams



# Commissioner Michael Straus 1945-1952

Former newspaper editor;  
became First Assistant Secretary  
of the Interior, 1943

Led Reclamation through the  
postwar period

Under his regime, Reclamation  
budgets, at times, made up more  
than half the entire DOI budget



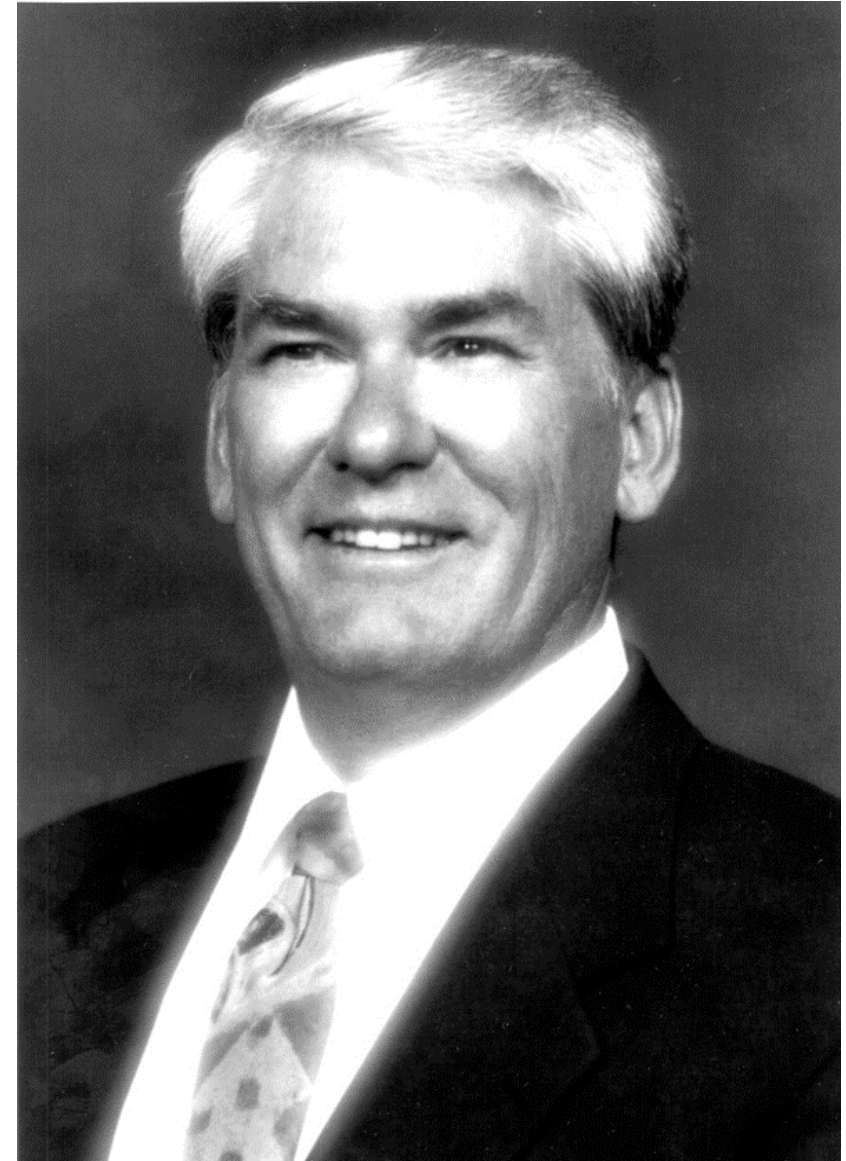
# Commissioner Floyd Dominy, 1959-1968

- Meteoric rise through the Reclamation ranks
- Charismatic and controversial; never met a river he wouldn't dam
- Led Reclamation through the turbulent 60s and served under three presidential administrations



## Commissioner Dan Beard, 1993-1995

- Directed the Bureau of Reclamation reorganization under the Clinton administration
- Pushed Reclamation's transition away from construction to water management
- Insisted Reclamation take new approaches toward water conservation and environmental issues



# Reclamation Today

- Focus on Infrastructure and Reliability
- Promote water storage and supply (WIIN Act 2016)
- Colorado River basin Drought Contingency Plans
- Reinstitution of the Chief Engineer directing:
  - Engineering and Science Program
  - Dam safety and infrastructure
  - Hydropower
  - Research and development
  - Water planning



Commissioner Brenda Burman  
Reclamation's first female  
Commissioner



# Reclamation Today

## Arkansas Valley Conduit

- Water supply line from Pueblo Dam to rural communities in SE CO

## Navajo-Gallup Water Supply Project

- Supply water to Navajo Nation, Jicarilla Apache Nation, and City of Gallup, NM

## Title Transfers

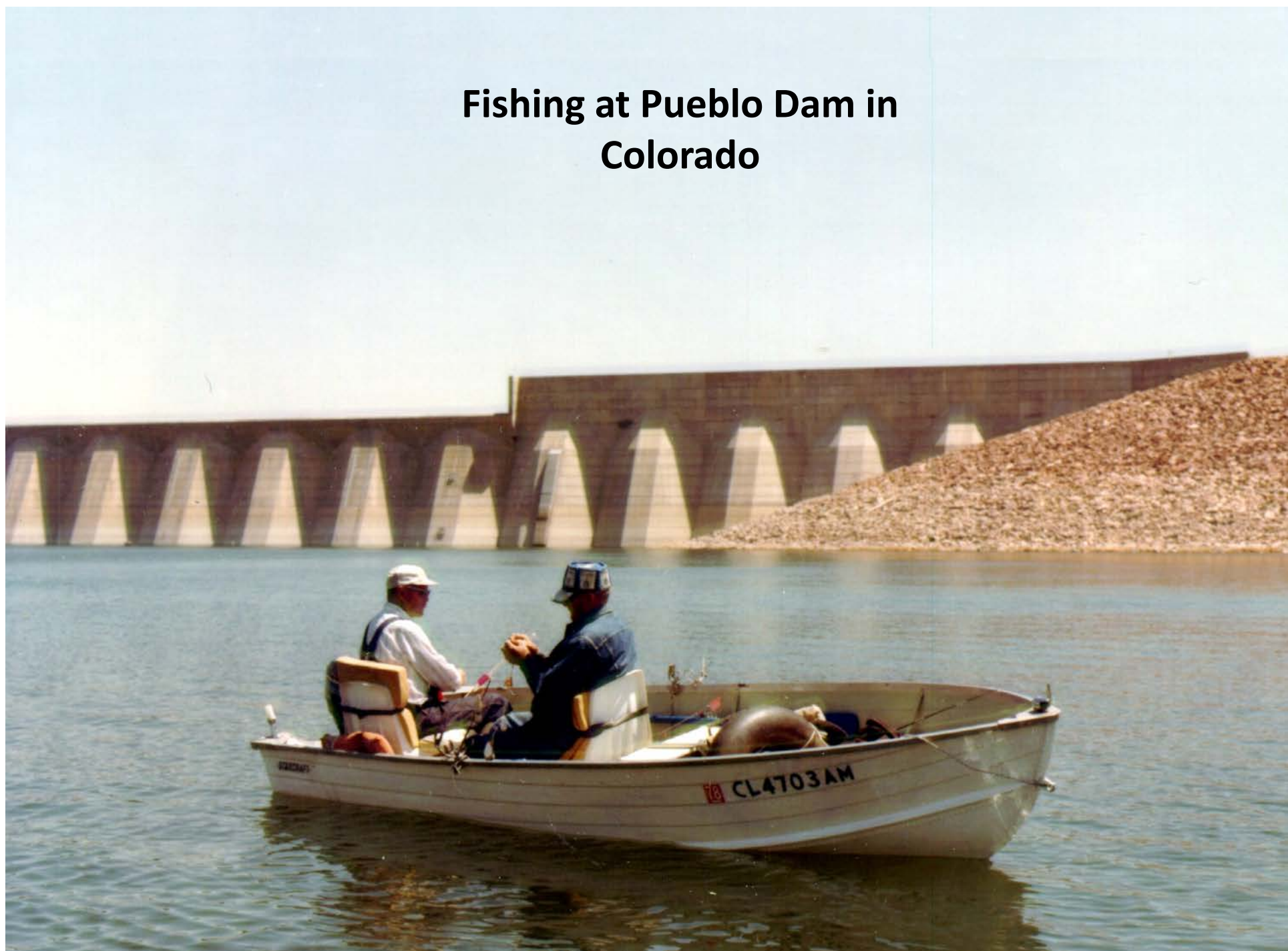
## 2019 – Introduction of new Logo



— BUREAU OF —  
RECLAMATION



## Fishing at Pueblo Dam in Colorado



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